

# Onex Corporation

## CONSOLIDATED BALANCE SHEETS

<i>(Unaudited)</i> <i>(in millions of U.S. dollars)</i>	As at September 30, 2017	As at December 31, 2016
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	\$ 2,361	\$ 2,371
Short-term investments	237	154
Accounts receivable	3,095	3,868
Inventories	2,549	2,731
Other current assets	1,109	1,190
	9,351	10,314
Property, plant and equipment	5,201	4,275
Long-term investments	11,593	8,672
Other non-current assets	856	1,192
Intangible assets	7,712	9,286
Goodwill	8,028	9,174
	\$ 42,741	\$ 42,913
<b>Liabilities and Equity</b>		
<b>Current liabilities</b>		
Accounts payable and accrued liabilities	\$ 4,019	\$ 4,324
Current portion of provisions	224	305
Other current liabilities	1,390	1,550
Current portion of long-term debt of operating companies and credit strategies, without recourse to Onex Corporation	344	407
Current portion of Limited Partners' Interests	139	89
	6,116	6,675
Non-current portion of provisions	257	340
Long-term debt of operating companies and credit strategies, without recourse to Onex Corporation	20,385	22,456
Other non-current liabilities	2,050	2,169
Deferred income taxes	1,417	1,537
Limited Partners' Interests	7,827	8,385
	38,052	41,562
<b>Equity</b>		
Share capital	321	324
Non-controlling interests	2,112	1,841
Retained earnings (deficit) and accumulated other comprehensive loss	2,256	(814)
	4,689	1,351
	\$ 42,741	\$ 42,913

# Onex Corporation

## CONSOLIDATED STATEMENTS OF EARNINGS

<i>(Unaudited)</i> <i>(in millions of U.S. dollars except per share data)</i>	Three months ended September 30		Nine months ended September 30	
	2017	2016	2017	2016
<b>Revenues</b>	\$ 6,362	\$ 4,342	\$ 18,229	\$ 12,458
Cost of sales (excluding amortization of property, plant and equipment, intangible assets and deferred charges)	(4,607)	(3,148)	(13,350)	(9,020)
Operating expenses	(1,063)	(693)	(3,130)	(2,117)
Interest income	97	92	272	249
Amortization of property, plant and equipment	(166)	(107)	(479)	(316)
Amortization of intangible assets and deferred charges	(172)	(107)	(501)	(328)
Interest expense of operating companies and credit strategies	(301)	(203)	(882)	(605)
Increase in value of investments in joint ventures and associates at fair value, net	279	99	399	136
Stock-based compensation expense	(2)	(56)	(180)	(89)
Other gains	658	28	658	36
Other expense	(199)	(18)	(529)	(9)
Impairment of goodwill, intangible assets and long-lived assets, net	(88)	(1)	(117)	(235)
Limited Partners' Interests charge	(288)	(251)	(1,164)	(454)
<b>Earnings (loss) before income taxes and discontinued operations</b>	<b>510</b>	<b>(23)</b>	<b>(774)</b>	<b>(294)</b>
Provision for income taxes	(147)	(40)	(173)	(79)
<b>Earnings (loss) from continuing operations</b>	<b>363</b>	<b>(63)</b>	<b>(947)</b>	<b>(373)</b>
Earnings (loss) from discontinued operations	—	(13)	3,042	489
<b>Net Earnings (Loss)</b>	<b>\$ 363</b>	<b>\$ (76)</b>	<b>\$ 2,095</b>	<b>\$ 116</b>

<b>Earnings (Loss) from Continuing Operations attributable to:</b>				
Equity holders of Onex Corporation	\$ 320	\$ (114)	\$ (988)	\$ (445)
Non-controlling Interests	43	51	41	72
<b>Earnings (Loss) from Continuing Operations</b>	<b>\$ 363</b>	<b>\$ (63)</b>	<b>\$ (947)</b>	<b>\$ (373)</b>

<b>Net Earnings (Loss) attributable to:</b>				
Equity holders of Onex Corporation	\$ 320	\$ (130)	\$ 2,121	\$ 5
Non-controlling Interests	43	54	(26)	111
<b>Net Earnings (Loss)</b>	<b>\$ 363</b>	<b>\$ (76)</b>	<b>\$ 2,095</b>	<b>\$ 116</b>

<b>Net Earnings (Loss) per Subordinate Voting Share of Onex Corporation</b>				
Basic and Diluted:				
Continuing operations	\$ 3.14	\$ (1.11)	\$ (9.66)	\$ (4.29)
Discontinued operations	—	(0.16)	30.42	4.34
<b>Net Earnings (Loss) per Subordinate Voting Share</b>	<b>\$ 3.14</b>	<b>\$ (1.27)</b>	<b>\$ 20.76</b>	<b>\$ 0.05</b>

# Onex Corporation

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited) (in millions of U.S. dollars)	Nine months ended September 30	
	2017	2016
<b>Operating Activities</b>		
Loss for the period from continuing operations	\$ (947)	\$ (373)
Adjustments to loss from continuing operations:		
Provision for income taxes	173	79
Interest income	(272)	(249)
Interest expense of operating companies and credit strategies	882	605
Earnings (loss) before interest and provision for income taxes	(164)	62
Cash taxes paid	(165)	(137)
Items not affecting cash and cash equivalents:		
Amortization of property, plant and equipment	479	316
Amortization of intangible assets and deferred charges	501	328
Increase in value of investments in joint ventures and associates at fair value, net	(399)	(136)
Stock-based compensation expense	126	77
Other gains	(658)	(36)
Foreign exchange loss (gain)	30	(17)
Impairment of goodwill, intangible assets and long-lived assets, net	117	235
Limited Partners' Interests charge	1,164	454
Change in provisions	47	76
Other	123	(147)
	1,201	1,075
Changes in non-cash working capital items:		
Accounts receivable	96	(10)
Inventories	(85)	(366)
Other current assets	6	(5)
Accounts payable, accrued liabilities and other current liabilities	(55)	44
Decrease in cash and cash equivalents due to changes in non-cash working capital items	(38)	(337)
Increase in other operating activities	38	53
Cash flows from operating activities of discontinued operations	10	312
	1,211	1,103
<b>Financing Activities</b>		
Issuance of long-term debt	2,929	1,247
Repayment of long-term debt	(3,058)	(565)
Cash interest paid	(787)	(535)
Cash dividends paid	(16)	(15)
Repurchase of share capital of Onex Corporation	(78)	(184)
Repurchase of share capital of operating companies	(29)	(50)
Contributions by Limited Partners	540	1,052
Contribution from investor for pending acquisition	–	458
Issuance of share capital by operating companies	196	6
Proceeds from sale of interests in operating companies under continuing control	259	–
Proceeds from sale-leaseback transaction	91	–
Distributions paid to non-controlling interests and Limited Partners	(1,866)	(829)
Limited Partnership interest acquired by Onex, the parent company	(354)	–
Decrease due to other financing activities	(2)	–
Cash flows from (used in) financing activities of discontinued operations	26	(186)
	(2,149)	399
<b>Investing Activities</b>		
Acquisitions, net of cash and cash equivalents in acquired companies of \$69 (2016 – \$62)	(724)	(502)
Purchase of property, plant and equipment	(496)	(324)
Proceeds from sales of operating companies and businesses no longer controlled	3,137	858
Distributions received from investments in joint ventures and associates	58	190
Purchase of investments in joint ventures and associates	(6)	(44)
Change in restricted cash for acquisition of an operating company	–	(1,635)
Cash interest received	273	241
Cash dividends received	44	40
Net purchases of investments and securities for credit strategies	(518)	(907)
Net sales (purchases) of investments and securities at parent company and operating companies	(569)	454
Increase (decrease) due to other investing activities	(59)	13
Cash flows used in investing activities of discontinued operations	(240)	(274)
	900	(1,890)
<b>Decrease in Cash and Cash Equivalents for the Period</b>	<b>(38)</b>	<b>(388)</b>
Increase in cash due to changes in foreign exchange rates	28	7
Cash and cash equivalents, beginning of the period – continuing operations	2,169	2,115
Cash and cash equivalents, beginning of the period – discontinued operations	202	311
<b>Cash and Cash Equivalents</b>	<b>2,361</b>	<b>2,045</b>
<b>Cash and cash equivalents held by discontinued operations</b>	<b>–</b>	<b>164</b>
<b>Cash and Cash Equivalents Held by Continuing Operations</b>	<b>\$ 2,361</b>	<b>\$ 1,881</b>

# Onex Corporation

## INFORMATION BY INDUSTRY SEGMENT

### FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2017

<i>(Unaudited)</i> <i>(in millions of U.S. dollars)</i>	Electronics Manufacturing Services	Healthcare Imaging	Health and Human Services	Insurance Services	Packaging Products and Services	Business and Information Services	Food Retail and Restaurants	Credit Strategies	Other <sup>(a)</sup>	Consolidated Total
Revenues	\$ 1,529	\$ 467	\$ 445	\$ 195	\$ 605	\$ 333	\$ 1,269	\$ 1	\$ 1,518	\$ 6,362
Cost of sales (excluding amortization of property, plant and equipment, intangible assets and deferred charges)	(1,405)	(262)	(335)	—	(381)	(136)	(1,081)	—	(1,007)	(4,607)
Operating expenses	(50)	(127)	(78)	(170)	(71)	(109)	(155)	(14)	(289)	(1,063)
Interest income	—	1	—	—	—	—	—	89	7	97
Amortization of property, plant and equipment	(16)	(15)	(7)	(3)	(51)	(1)	(29)	—	(44)	(166)
Amortization of intangible assets and deferred charges	(1)	(11)	(4)	(12)	(39)	(70)	(4)	(1)	(30)	(172)
Interest expense of operating companies and credit strategies	(3)	(40)	(6)	(19)	(54)	(35)	(23)	(55)	(66)	(301)
Increase in value of investments in joint ventures and associates at fair value, net	—	—	—	—	—	—	—	—	279	279
Stock-based compensation recovery (expense)	(6)	(1)	(3)	(1)	1	(6)	—	—	14	(2)
Other gains	—	658	—	—	—	—	—	—	—	658
Other income (expense)	(6)	(5)	(1)	2	(105)	21	(27)	(21)	(57)	(199)
Recovery (impairment) of goodwill, intangible assets and long-lived assets, net	—	—	—	—	(1)	—	20	—	(107)	(88)
Limited Partners' Interests charge	—	—	—	—	—	—	—	(3)	(285)	(288)
Earnings (loss) before income taxes	42	665	11	(8)	(96)	(3)	(30)	(4)	(67)	510
Recovery of (provision for) income taxes	(8)	(107)	(4)	3	(4)	(16)	13	—	(24)	(147)
Net earnings (loss)	\$ 34	\$ 558	\$ 7	\$ (5)	\$ (100)	\$ (19)	\$ (17)	\$ (4)	\$ (91)	\$ 363
<b>Net earnings (loss) attributable to:</b>										
Equity holders of Onex Corporation	\$ 5	\$ 507	\$ 6	\$ (4)	\$ (100)	\$ (13)	\$ (17)	\$ (4)	\$ (60)	\$ 320
Non-controlling interests	29	51	1	(1)	—	(6)	—	—	(31)	43
Net earnings (loss)	\$ 34	\$ 558	\$ 7	\$ (5)	\$ (100)	\$ (19)	\$ (17)	\$ (4)	\$ (91)	\$ 363

(a) Includes Survitec, Schumacher, WireCo, ONCAP II, III and IV, Flushing Town Center, Meridian Aviation, Parkdean Resorts and the parent company. Investments in joint ventures and associates recorded at fair value include AIT, BBAM, Incline Aviation Fund, ITG, JELD-WEN and Mavis Discount Tire.

# Onex Corporation

## INFORMATION BY INDUSTRY SEGMENT

### FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2016

<i>(Unaudited)</i> <i>(in millions of U.S. dollars)</i>	Electronics Manufacturing Services	Healthcare Imaging	Health and Human Services	Insurance Services	Packaging Products and Services	Business and Information Services	Food Retail and Restaurants	Credit Strategies	Other <sup>(a)</sup>	Consolidated Total
Revenues	\$ 1,554	\$ 472	\$ 446	\$ 190	\$ 621	\$ 100	\$ 90	\$ 1	\$ 868	\$ 4,342
Cost of sales (excluding amortization of property, plant and equipment, intangible assets and deferred charges)	(1,425)	(268)	(338)	—	(388)	(24)	(72)	—	(633)	(3,148)
Operating expenses	(53)	(122)	(74)	(164)	(71)	(23)	(5)	(7)	(174)	(693)
Interest income	7	1	—	—	—	—	—	81	3	92
Amortization of property, plant and equipment	(16)	(17)	(8)	(2)	(49)	—	(2)	—	(13)	(107)
Amortization of intangible assets and deferred charges	(2)	(16)	(4)	(10)	(38)	(10)	—	(1)	(26)	(107)
Interest expense of operating companies and credit strategies	(3)	(37)	(6)	(16)	(55)	(12)	(4)	(42)	(28)	(203)
Increase in value of investments in joint ventures and associates at fair value, net	—	—	—	—	—	—	—	—	99	99
Stock-based compensation expense	(7)	(2)	—	(1)	—	—	—	—	(46)	(56)
Other gains	—	—	—	—	—	—	—	—	28	28
Other income (expense)	(2)	12	(7)	1	(21)	(2)	—	26	(25)	(18)
Impairment of goodwill, intangible assets and long-lived assets, net	—	(1)	—	—	—	—	—	—	—	(1)
Limited Partners' Interests charge	—	—	—	—	—	—	—	(20)	(231)	(251)
Earnings (loss) before income taxes and discontinued operations	53	22	9	(2)	(1)	29	7	38	(178)	(23)
Recovery of (provision for) income taxes	—	(7)	(3)	1	(16)	(7)	—	—	(8)	(40)
Earnings (loss) from continuing operations	53	15	6	(1)	(17)	22	7	38	(186)	(63)
Loss from discontinued operations <sup>(b)</sup>	—	—	—	—	—	—	—	—	(13)	(13)
Net earnings (loss)	\$ 53	\$ 15	\$ 6	\$ (1)	\$ (17)	\$ 22	\$ 7	\$ 38	\$ (199)	\$ (76)
<b>Net earnings (loss) attributable to:</b>										
Equity holders of Onex Corporation	\$ 7	\$ 15	\$ 6	\$ (1)	\$ (17)	\$ 22	\$ 6	\$ 38	\$ (206)	\$ (130)
Non-controlling interests	46	—	—	—	—	—	1	—	7	54
Net earnings (loss)	\$ 53	\$ 15	\$ 6	\$ (1)	\$ (17)	\$ 22	\$ 7	\$ 38	\$ (199)	\$ (76)

(a) Includes Survitec, Schumacher, WireCo (since September 2016), ONCAP II and III, Flushing Town Center, Meridian Aviation and the parent company. Investments in joint ventures and associates recorded at fair value include AIT, BBAM, Incline Aviation Fund, ITG and Mavis Discount Tire.

(b) Represents the after-tax results of JELD-WEN, KraussMaffei and USI.

# Onex Corporation

## INFORMATION BY INDUSTRY SEGMENT

### FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2017

<i>(Unaudited)</i> <i>(in millions of U.S. dollars)</i>	Electronics Manufacturing Services	Healthcare Imaging	Health and Human Services	Insurance Services	Packaging Products and Services	Business and Information Services	Food Retail and Restaurants	Credit Strategies	Other <sup>(a)</sup>	Consolidated Total
Revenues	\$ 4,557	\$ 1,392	\$ 1,331	\$ 574	\$ 1,674	\$ 978	\$ 3,585	\$ 3	\$ 4,135	\$ 18,229
Cost of sales (excluding amortization of property, plant and equipment, intangible assets and deferred charges)	(4,182)	(802)	(1,004)	—	(1,078)	(399)	(3,023)	—	(2,862)	(13,350)
Operating expenses	(157)	(392)	(236)	(503)	(221)	(317)	(430)	(39)	(835)	(3,130)
Interest income	1	2	—	—	2	—	—	252	15	272
Amortization of property, plant and equipment	(49)	(46)	(22)	(7)	(148)	(6)	(79)	—	(122)	(479)
Amortization of intangible assets and deferred charges	(6)	(37)	(11)	(34)	(112)	(187)	(13)	(4)	(97)	(501)
Interest expense of operating companies and credit strategies	(9)	(116)	(16)	(55)	(155)	(127)	(61)	(154)	(189)	(882)
Increase in value of investments in joint ventures and associates at fair value, net	—	—	—	—	—	—	—	—	399	399
Stock-based compensation expense	(23)	(4)	(3)	(2)	—	(15)	(2)	—	(131)	(180)
Other gains	—	658	—	—	—	—	—	—	—	658
Other expense	(21)	(8)	(3)	(3)	(78)	(44)	(73)	(88)	(211)	(529)
Impairment of goodwill, intangible assets and long-lived assets, net	—	—	(1)	—	(2)	—	(5)	—	(109)	(117)
Limited Partners' Interests charge	—	—	—	—	—	—	—	(16)	(1,148)	(1,164)
Earnings (loss) before income taxes and discontinued operations	111	647	35	(30)	(118)	(117)	(101)	(46)	(1,155)	(774)
Recovery of (provision for) income taxes	(20)	(120)	(12)	10	(5)	(33)	44	—	(37)	(173)
Earnings (loss) from continuing operations	91	527	23	(20)	(123)	(150)	(57)	(46)	(1,192)	(947)
Earnings from discontinued operations <sup>(b)</sup>	—	—	—	—	—	—	—	—	3,042	3,042
Net earnings (loss)	\$ 91	\$ 527	\$ 23	\$ (20)	\$ (123)	\$ (150)	\$ (57)	\$ (46)	\$ 1,850	\$ 2,095
<b>Net earnings (loss) attributable to:</b>										
Equity holders of Onex Corporation	\$ 12	\$ 480	\$ 22	\$ (18)	\$ (123)	\$ (106)	\$ (57)	\$ (46)	\$ 1,957	\$ 2,121
Non-controlling interests	79	47	1	(2)	—	(44)	—	—	(107)	(26)
Net earnings (loss)	\$ 91	\$ 527	\$ 23	\$ (20)	\$ (123)	\$ (150)	\$ (57)	\$ (46)	\$ 1,850	\$ 2,095

<i>(Unaudited)</i> <i>(in millions of U.S. dollars)</i> As at September 30, 2017	Electronics Manufacturing Services	Healthcare Imaging	Health and Human Services	Insurance Services	Packaging Products and Services	Business and Information Services	Food Retail and Restaurants	Credit Strategies	Other <sup>(a)</sup>	Consolidated Total
Total assets	\$ 2,872	\$ 1,345	\$ 993	\$ 1,548	\$ 6,420	\$ 5,618	\$ 2,150	\$ 8,628	\$ 13,167	\$ 42,741
Long-term debt <sup>(c)</sup>	\$ 193	\$ 1,276	\$ 391	\$ 939	\$ 3,653	\$ 2,531	\$ 954	\$ 6,743	\$ 4,049	\$ 20,729

- (a) Includes Survitec, Schumacher, WireCo, ONCAP II, III and IV, Flushing Town Center, Meridian Aviation, Parkdean Resorts (since March 2017) and the parent company. Investments in joint ventures and associates recorded at fair value include AIT, BBAM, Incline Aviation Fund, ITG, JELD-WEN (since May 2017) and Mavis Discount Tire.
- (b) Represents the after-tax results of JELD-WEN (up to May 2017) and USI.
- (c) Long-term debt includes current portion, excludes finance leases and is net of financing charges.

# INFORMATION BY INDUSTRY SEGMENT

## FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2016

<i>(Unaudited)</i> <i>(in millions of U.S. dollars)</i>	Electronics Manufacturing Services	Healthcare Imaging	Health and Human Services	Insurance Services	Packaging Products and Services	Business and Information Services	Food Retail and Restaurants	Credit Strategies	Other <sup>(a)</sup>	Consolidated Total
Revenues	\$ 4,393	\$ 1,412	\$ 1,347	\$ 557	\$ 1,741	\$ 293	\$ 269	\$ 3	\$ 2,443	\$ 12,458
Cost of sales (excluding amortization of property, plant and equipment, intangible assets and deferred charges)	(4,021)	(807)	(1,026)	—	(1,125)	(75)	(216)	—	(1,750)	(9,020)
Operating expenses	(158)	(396)	(243)	(490)	(212)	(68)	(13)	(25)	(512)	(2,117)
Interest income	7	2	—	—	1	—	—	227	12	249
Amortization of property, plant and equipment	(48)	(49)	(23)	(6)	(141)	(1)	(6)	—	(42)	(316)
Amortization of intangible assets and deferred charges	(7)	(58)	(12)	(31)	(112)	(29)	(1)	(4)	(74)	(328)
Interest expense of operating companies and credit strategies	(8)	(110)	(18)	(48)	(164)	(37)	(12)	(117)	(91)	(605)
Increase in value of investments in joint ventures and associates at fair value, net	—	—	—	—	—	—	—	—	136	136
Stock-based compensation expense	(23)	(4)	(1)	(2)	(1)	(2)	(1)	—	(55)	(89)
Other gains	—	—	8	—	—	—	—	—	28	36
Other income (expense)	(4)	(11)	(5)	—	(41)	(5)	(2)	164	(105)	(9)
Impairment of goodwill, intangible assets and long-lived assets, net	—	(9)	—	(226)	—	—	—	—	—	(235)
Limited Partners' Interests charge	—	—	—	—	—	—	—	(41)	(413)	(454)
Earnings (loss) before income taxes and discontinued operations	131	(30)	27	(246)	(54)	76	18	207	(423)	(294)
Recovery of (provision for) income taxes	(16)	(13)	(10)	20	(14)	(22)	—	—	(24)	(79)
Earnings (loss) from continuing operations	115	(43)	17	(226)	(68)	54	18	207	(447)	(373)
Earnings from discontinued operations <sup>(b)</sup>	—	—	—	—	—	—	—	—	489	489
Net earnings (loss)	\$ 115	\$ (43)	\$ 17	\$ (226)	\$ (68)	\$ 54	\$ 18	\$ 207	\$ 42	\$ 116

**Net earnings (loss) attributable to:**

Equity holders of Onex Corporation	\$ 15	\$ (37)	\$ 17	\$ (199)	\$ (68)	\$ 54	\$ 17	\$ 207	\$ (1)	\$ 5
Non-controlling interests	100	(6)	—	(27)	—	—	1	—	43	111
Net earnings (loss)	\$ 115	\$ (43)	\$ 17	\$ (226)	\$ (68)	\$ 54	\$ 18	\$ 207	\$ 42	\$ 116

<i>(Unaudited)</i> <i>(in millions of U.S. dollars)</i> As at December 31, 2016	Electronics Manufacturing Services	Healthcare Imaging	Health and Human Services	Insurance Services	Packaging Products and Services	Business and Information Services	Food Retail and Restaurants	Credit Strategies	Other <sup>(a)</sup>	Consolidated Total
Total assets <sup>(c)</sup>	\$ 2,822	\$ 1,473	\$ 995	\$ 1,545	\$ 6,144	\$ 5,765	\$ 2,185	\$ 7,624	\$ 14,360	\$ 42,913
Long-term debt <sup>(c)(d)</sup>	\$ 226	\$ 1,920	\$ 421	\$ 939	\$ 3,447	\$ 2,667	\$ 886	\$ 5,912	\$ 6,445	\$ 22,863

- (a) Includes Survitec, Schumacher, WireCo (since September 2016), ONCAP II and III, Flushing Town Center, Meridian Aviation and the parent company. Investments in joint ventures and associates recorded at fair value include AIT, BBAM, Incline Aviation Fund (since March 2016), ITG and Mavis Discount Tire.
- (b) Represents the after-tax results of JELD-WEN, KraussMaffei, Sitel Worldwide and USI.
- (c) The other segment includes JELD-WEN and USI, which are discontinued operations.
- (d) Long-term debt includes current portion, excludes finance leases and is net of financing charges.