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# **Background**

### Introduction to today's meeting

- Will become a market leader within PC browser and mobile strategy games
- Combined revenues of more than EUR 80 million with an adjusted EBIT margin of c. 29% for the first nine months of 2017
- Great genre with very sticky customer base and long game life cycles
- Well-diversified game portfolio with established blockbuster IPs and many smaller profitable IPs
- Large potential revenue synergies in existing game portfolio as well as future game releases

### Stillfront and Goodgame Studios at a glance

All figures in IFRS	Stillfront	Goodgame Studios
	2017A	2017A
	Jan-Sep	Jan-Sep
EURm	Reviewed	Unaudited
Net revenue	11.8	71.1
Operating expenses		
Other operating expenses	-5.5	
Personnel expenses	-5.2	
Other operating costs	0.0	
Capitalisation	-	
Adj. EBITDA¹	3.9	28.9
margin	32.7%	40.7%
D&A	-1.8	-6.6
Adj. operating result (EBIT) <sup>1</sup>	2.0	22.3
margin	17.1%	31.4%
Write-downs	-	-
Reorganisation costs	-	-4.8







# **Presenters and agenda**

# **Today's presenters**

### Stillfront

### Goodgame Studios



Jörgen Larsson CEO

- Founder of Stillfront
- Entrepreneur for 20 years within gaming, IT and the software industry. Founded e.g. ESN, sold to EA in 2012
- M.Sc. in Engineering



Dr. Kai Wawrzinek CEO

- · Co-Founder of Goodgame Studios
- Serial Entrepreneur / EY "Entrepreneur of the Year" in 2011
- PhD in Law / Multi-Scholarship Holder



Sten Wranne CFO

- 25+ years in the industry including as CFO in several private and public companies
- · M.Sc. in Engineering



Dr. Christian Wawrzinek
CSO

- Co-Founder of Goodgame Studios
- Serial Entrepreneur / EY "Entrepreneur of the Year" in 2011
- PhD in Orthodontics + Top of Class exams

# Today's agenda

**Section A:** Introduction to Stillfront

**Section B:** Introduction to Goodgame Studios

**Section C:** Key investment highlights

**Section D:** Financials

**Appendix** 

Additional materials



# **SECTION A Introduction to Stillfront**



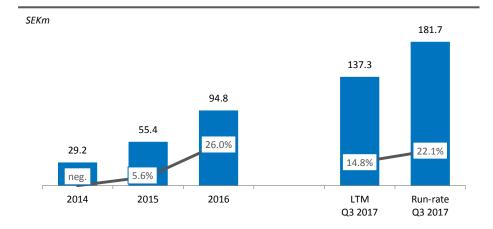


## Stillfront in brief

### Stillfront at a glance

- Leading group of independent game creators, publishers and distributors of digital games
- · Aims to become the leading indie creator and publisher
- Owns and controls games and game studios with global reach on multiple platforms
- Headquartered in Stockholm, the Company has subsidiaries in Sweden, Germany, UK, Malta, United States, UAE, Jordan, Ireland and Romania
- The main markets by revenue are US, UK, Germany, MENA and France

### Net revenue and EBIT margin development



### Revenue split





eRepublik Labs°

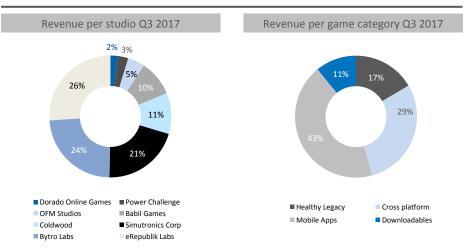






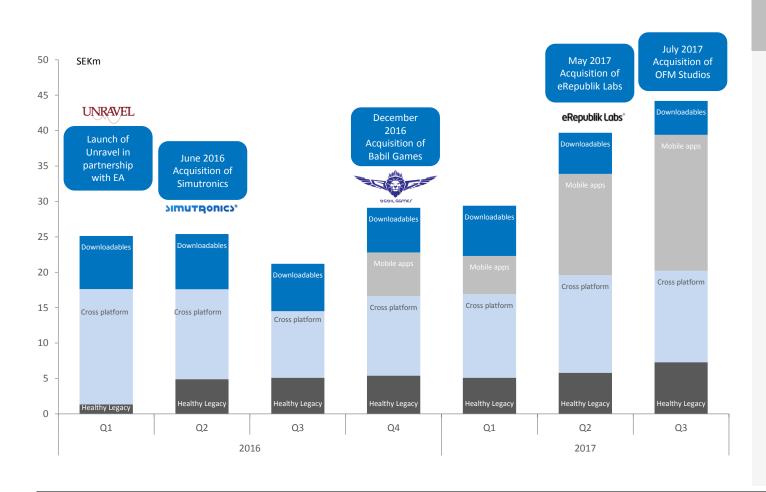






# Successful platform with focus on profitable, low-risk games and studios

### Quarterly net revenue development

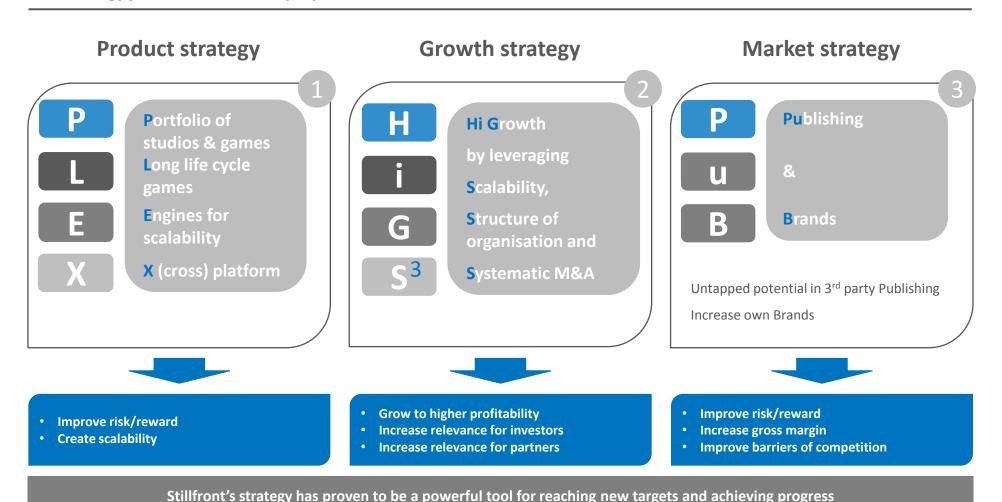


# Key events in 2017 and expected launches in 2018

- More new games will be launched during 2018 compared to 2017
- Call of War launched on Android and Steam platforms in October
- Global launch of eRepublic Lab's "War and Peace: Civil War" on Google Play and the App Store in October
- Nida Harb 3: Empire of Steel, the third instalment of the highly successful "Nida Harb" franchise, launched in November
- Twin Shooter: Armada in Early Access, launched in November
- Nida Harb 3: Empire of Steel extends its featuring on App Store in November

# **Business strategy based on three pillars**

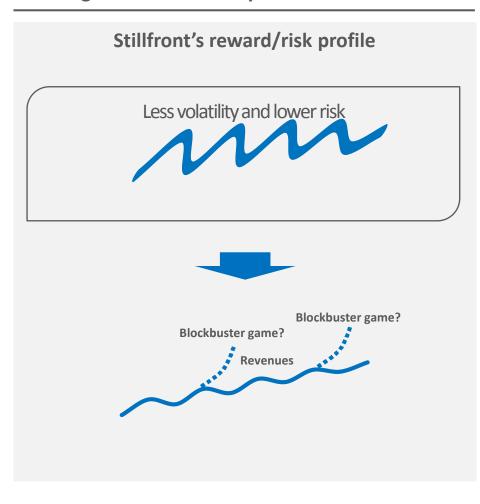
The strategy pillars have different purposes





# Risk goes down and financials go up – our strategy kicks in

### Balancing risk and reward is key

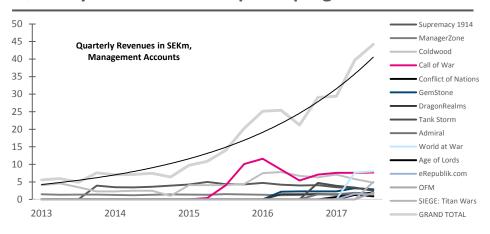


### Group diversification boosts development and decreases risk

Achievements since mid-year 2016:

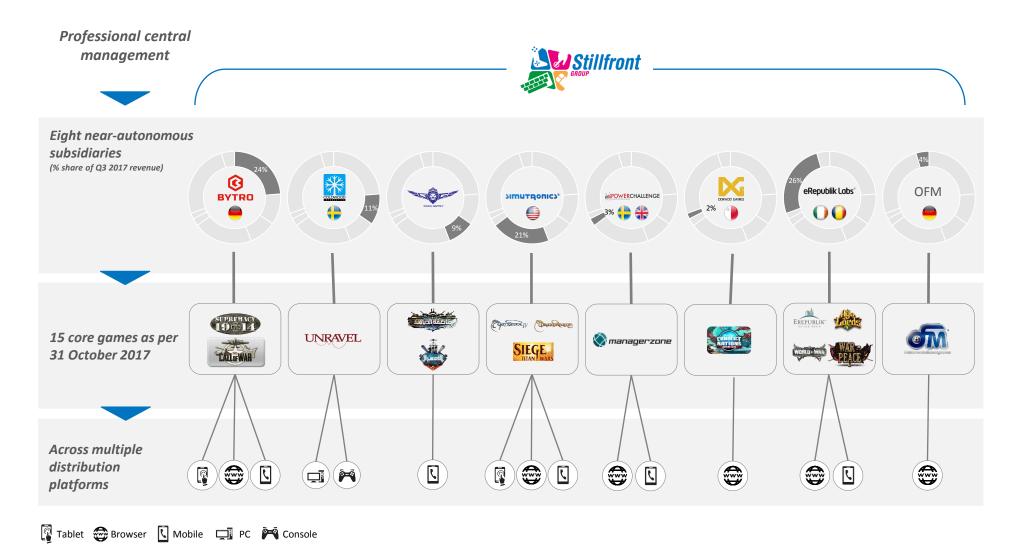
- ✓ Diversified platform mix with mobile growing fastest
- ✓ Number of studios up by 100%
- ✓ Number of core products up by 275%
- ✓ Broader geographical distribution
- ✓ Risk-weighted revenues and earnings increase
- ✓ Rolling 12 months revenues at ATH for 34 consecutive months

### Quarterly net revenue development per game





# Currently operated through eight autonomous game studios ...



# ... through four game categories ...

### Continuously evolving game portfolio with strong game build-up creates stable revenue base

#### **HEALTHY LEGACY**

% share of group revenue in Q3 2017:

17%



- Launch in 1988 and 1996, respectively
- Low cost of operations provides high margins
- Q3 run-rate sales: SEK 16.4m
- Q3 EBITDA margin (Simutronics): 69%



- Launch in 2003
- Low cost of operations provides high margins
- Q3 run-rate sales: SEK 8m
- Q3 EBITDA margin (OFM Studios): 45%

#### **CROSS PLATFORM**

29%



- Launch in Q2 2015
- Q3 run-rate sales: SEK 30.8m
- Q3 EBITDA margin (Bytro Labs): 43%



- Launch in Q2 2017
- Encourages long player interaction built on Supremacy engine
- Q3 run-rate sales: SEK 4m
- Q3 EBITDA margin (Dorado+Bytro)¹: 30%

#### **MOBILE APPS**

43%



- Launch in Q3 2016
- Q3 run-rate sales: SEK 32m
- Q3 EBITDA margin (eRepublik): 40%



- ▶ Launch in Q3 2017
- Strong launch currently being optimised for engagement and monetisation
- Q3 run-rate sales: SEK 19m
- Q3 EBITDA margin (Simutronics): 69%

#### **DOWNLOADABLES**

11%



- Launched Q1 2016
- Seguel under development
- Q3 run-rate sales (Coldwood): SEK 19.2m
- Q3 EBITDA margin (Coldwood): 43%



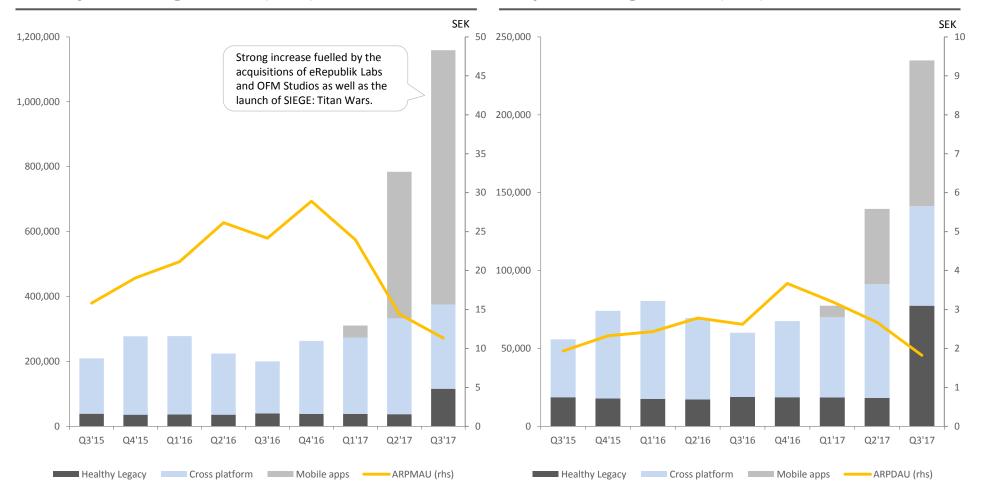


Source: Company information

# ... yielding a steadily increasing number of active core game users

### Monthly active core game users (MAU)

### Daily active core game users (DAU)



Note: Games within the Downloadables category are not measured on DAU or MAU, but rather sales, and are therefore excluded from the chart shown.

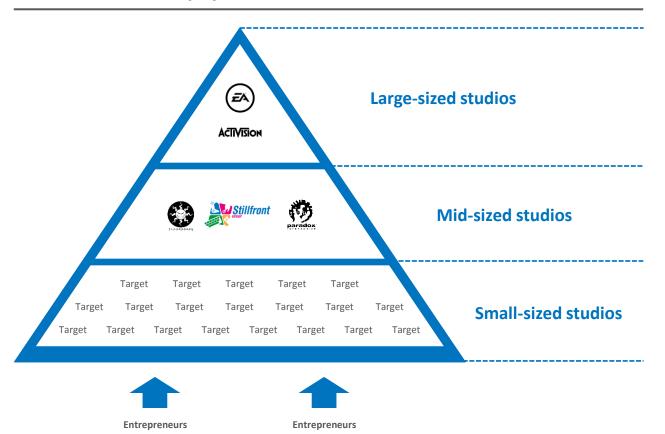






# Stillfront is actively searching for stable and long-lived games

### Distribution of market players



#### **Comments**

- Stillfront is actively looking for strategic acquisitions of studios, a fragmented space with several attractive targets demonstrating:
  - Stable revenues and user base
  - Long-lived profitable products with low technological risk
  - High-quality products
  - Superstar team
- Stillfront combines the agility of a small studio with the strength of a larger one
  - Studios maintain independence, yet gain benefits from being supported by a larger organisation

Multiple advantages from a larger platform to consolidate studios and attracting synergies to a lower operational risk



# Value add in acquisitions

### Value acceleration is secured in several steps and areas

#### **Pre transaction**

- Extensive screening process (8 acquisitions from 1,100 screened targets)
- · Value acceleration agenda

#### **Transaction**

- All acquisitions since Dec 2015 made at multiples below Stillfront's own
- Deal structure designed to motivate sellers through earn-out and equity mix

#### **Post transaction**

- "Kill your darlings"
- Streamlining of non-core business processes
- Improving operations through active involvement in key areas

### **Synergies**

- Cross promotion and asset sharing among studios
- Center of excellence for marketing, development and product management
- Greater volume allows improved trading conditions

### Examples



Monthly revenue growth of 209% from Nov 2013 to Sep 2017



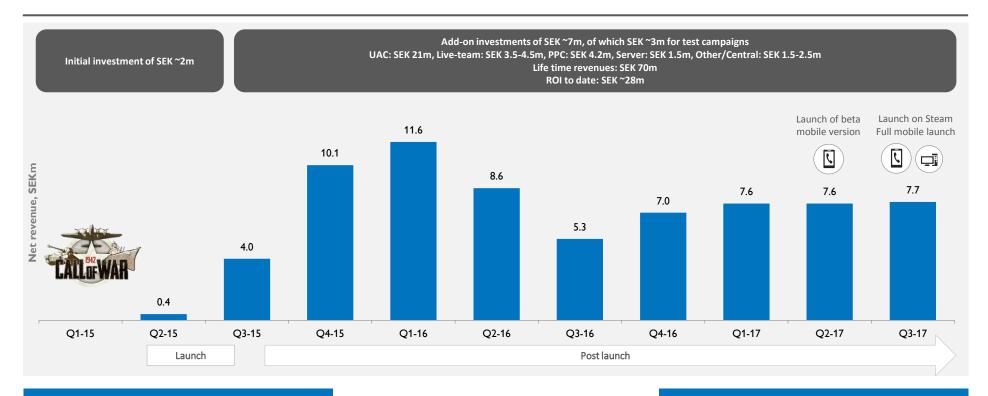
• FY'16 revenues vs FY'14 revenues grew by 271% and EBT margin from neg to 43%

### **SIMUTRONICY**

• Monthly revenue growth of 215% from June 2016 to August 2017 and EBITDA margin from neg to 70%



# Case study: Call of War



#### DEVELOPMENT

- Call of War is developed by Bytro Labs based on the same SUPengine as the successful game Supremacy 1914
- Initial investment approximately EUR 0.2m
- Stillfront recouped its investment after six months. At that time, Call of War generated quarterly revenues of SEK 10.1m



#### MATURITY

- During 2017, Call of War provides the highest contribution to group revenue of all of Stillfront's games (20%)
- The game has approximately 30k DAUs and 130k MAUs
- Call of War can benefit from other games that are based on the same SUP-engine, and vice versa, which is highly cost-effective



**SECTION B Introduction to Goodgame Studios** 

# **Goodgame Studios success story - at a glance**

- #1 GAMING STUDIO IN GERMANY
  - Founded 2009, 235 FTEs<sup>1</sup> Free2Play web and mobile
- 2 MASSIVE IPS EMPIRE & BIG FARM
- HIGHLY PROFITABLE €25M EBIT<sup>2</sup> in Q1 – Q3 2017 (34% margin) Up from 18% margin in Q1 – Q3 2016

- US\$1 BILLION in lifetime bookings
- 340+ MILLION registered users
- BIG FARM: MOBILE HARVEST BEST LAUNCH IN COMPANY HISTORY

€450,000 bookings in the first 3 weeks (October 2017 launch)















Coming Q2'18

Mobile



bookinas

run rate<sup>3</sup>

GOODGAME EMPIRE FOUR KINGDOMS





Launched Oct'17

Coming Q1'18

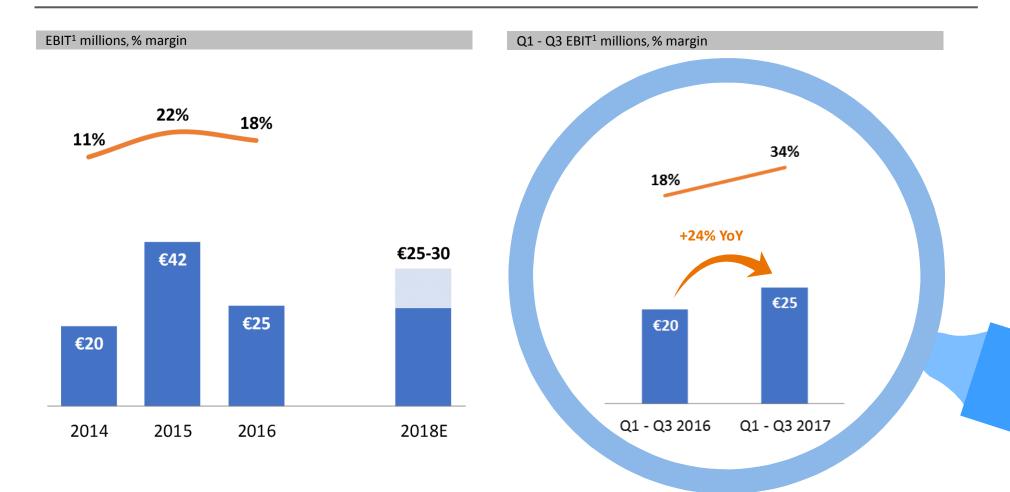
Source: Company information.

- 1: FTEs = Active Full-Time Equivalents, excluding terminated contracts, 1.11.2017
- 2: Adjusted for non-recurring costs related to Goodgame Studios reorganisation amounting to EUR 4.8m for Jan-Sep 2017
- 3: Annualized Q3 2017 run rate



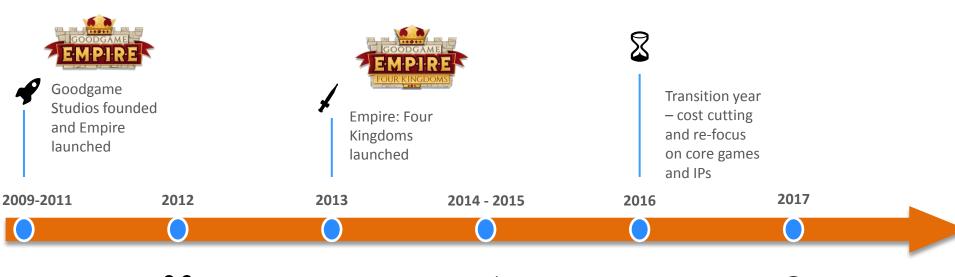
# Strong and growing profitability

€88 million EBIT in 2013-2016





# A brief history of Goodgame Studios







Big Farm launch



Germany's fastest growing tech company, €150m investment in new genres



**Expanding our IPs** in a new era of sustained profitability

# Re-focus on core games & IPs

"The lonely, difficult and right decision"

### **AUG 2016**

### 1,061 FTE <sup>1</sup>

Too fast expansion to 6 genres, 3 platforms across 7 studios, huge overhead

€4.9M Salary cost Unhealthy cost base

### **JUNE 2017**

### 246 FTE <sup>1</sup>

2 studios with lean service overhead

€1.3M Salary cost
Great cost structure

- By Aug 2016, Goodgame Studios had over 1,000 FTEs<sup>1</sup> in 7 game development studios
- Simultaneous work on 6 genres (incl. casual & PC client)
- Several unsuccessful game launches in non-strategy genres in 2015 and 2016
- 2016: Multi-studio growth strategy discontinued
- Non-IP studios (non Empire and Big Farm) and associated service departments closed. Significant reduction of FTEs<sup>1</sup> and costs
- Now full focus on strategy games and core IPs. Lean, motivated and senior organization



# Two massive IPs with untapped potential

**Empire Big Farm** 





ONE OF THE BIGGEST STRATEGY GAME IPS OF ALL TIME

THE BEST LAUNCH IN GOODGAME HISTORY

# B Introduction to Goodgame Studios

# **Empire**

### One of the biggest strategy game IPs of all time



- Free-to-play massively multiplayer online strategy game in medieval setting
- Available on web browser and iOS, Android and Amazon mobile platforms
- One of the strongest free-to-play brands globally
- 170m registered users and €700m in bookings to date
- Next instalments in franchise, *Empire: Millennium Wars* for web and mobile coming 2018

#### Empire key features

>1,400 building stages

huge kingdoms

**6,300,000** battles daily

**60** events per week

>500 private player offers

>150,000 active alliances

#### Deep and immersive with years of content

- Audience: Male 40+ Focus, casual artstyle for low CPIs
- Build, explore, fight and dominate your Empire
- Persistent worldmap, live PvP 24/7
- 200 updates in 6 years: many years of playtime





# **Big Farm**

### A growing IP – poised to conquer mobile







- Free-to-play multiplayer farming simulation game
- Focus on complexity and depth, with large female 40+ years demographic
- Available on web browser and iOS, Android and Amazon mobile platforms
- 53m registered users and €110m in bookings to date
- Latest game, Big Farm Mobile Harvest, was released in October 2017 and was the most successful launch in Goodgame's history with 1.8m registrations in first 18 days

#### Big Farm key features

**2,000+** building stages

>50 events

**6** huge farms

**125** private player offers

>400 economy products

>600 decorations

#### Combing broad appeal and long-term gameplay

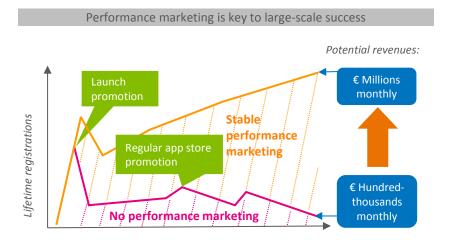
- Huge target audience, female 40+ focus
- No typical farm game: complex & strategic
- Mass market + high LTV
- 200+ updates in 5 years: many years of playtime



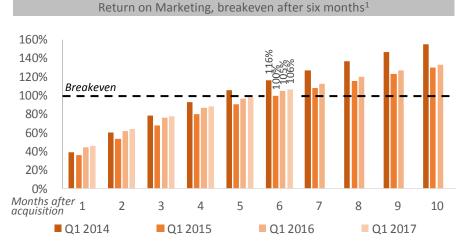
# World-class marketing...

### Tremendous marketing power and experience

- €200M+ all-time adspend for ROI-positive, sophisticated performance marketing
- Hundreds of thousands of TV spots aired
- 20+ dedicated marketing specialists
- Frequent and high-scale app store promotions









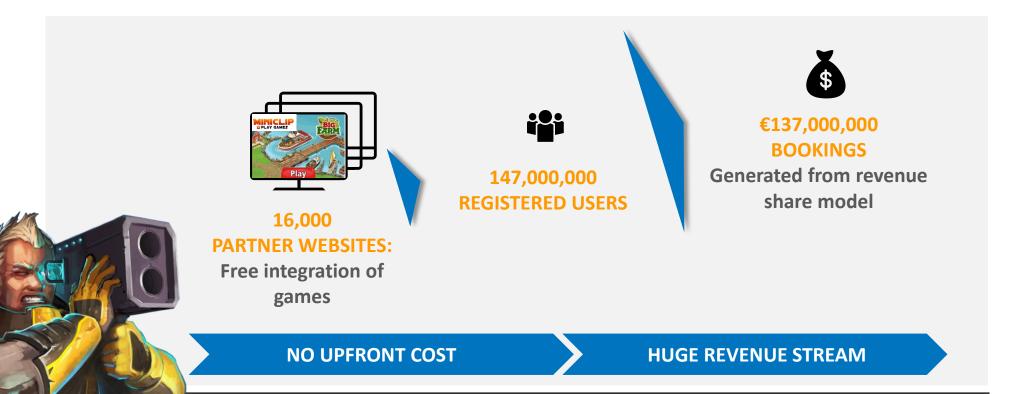
# ... and world-class distribution

#### #1 Global web distribution network

- Strong distribution channel for web games
- Active management and continuous expansion of Partner Network via specialized team
- Huge potential to be applied to all web games in Stillfront portfolio

Web distribution of Empire & Big Farm:

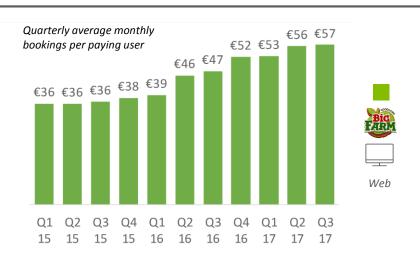
+350,000 Registrations/month +€1,000,000 Bookings/month

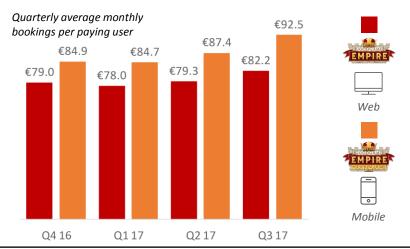


# В

# **Outstanding monetisation and continued improvements**

### **Increasing ABPPUs**





### **Loyal VIPs**

**21%** of bookings come from VIPs

### 36 Months

average VIP lifetime in game

79%

of all VIPs (ever) are still playing



of bookings come from VIPs

#### **42 Months**

average VIP lifetime in game

83%

of all VIPs (ever) are still playing

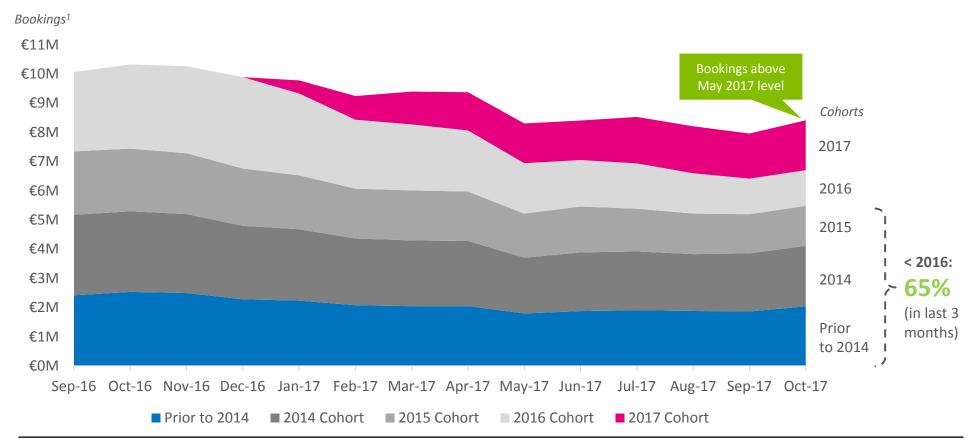






# Highly sticky pay user cohorts

- Each annual cohort continues to generate a significant portion of total bookings
- Extremely loyal player base who spend very consistently years after joining





# Big Farm Mobile Harvest: recent launch with fantastic outcome

### Goodgame's all-time best performing game launch



# Best launch ever

- 2.1M registrations and €568,000 bookings after first 25 days
- Strong product KPIs
- Best performing launch, exceeding all expectations

Strong ROI performance

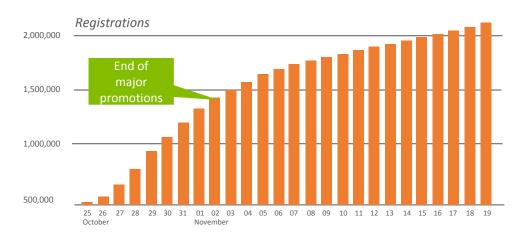
On track for fantastic return on investment ratio

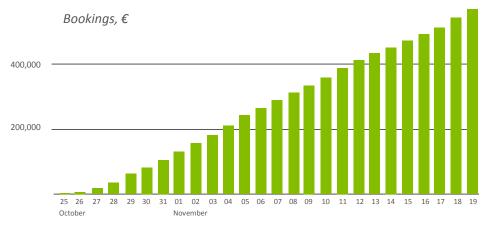
High performing marketing assets

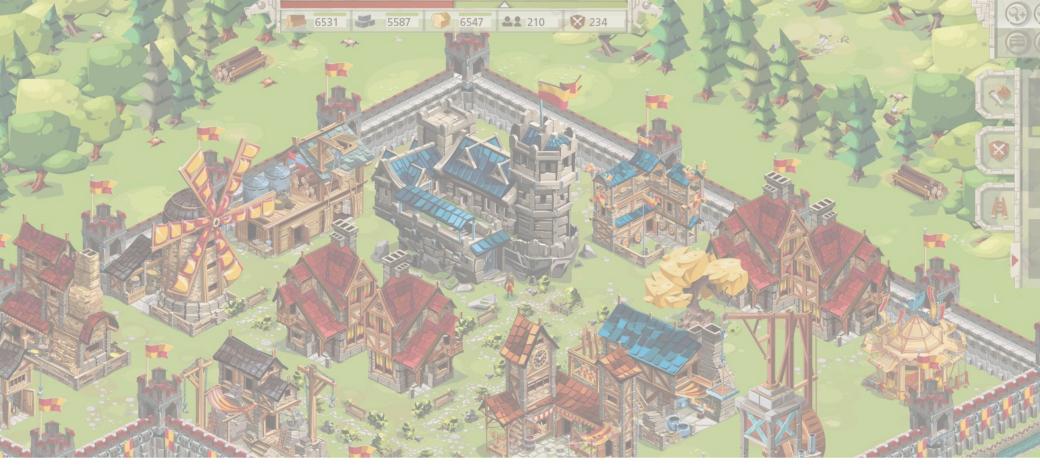
Strong promotions by Apple, Google, Amazon

- Achieved 275% of planned marketing investment
- Tremendous scaling potential into huge hit

 +600.000 additional organic installs within first week







# **SECTION C Key investment highlights**



# Key investment highlights



### IDEALLY POSITIONED IN LARGE AND FAST-GROWING GAMING MARKET

- The global gaming market is expected to be worth USD 109bn in 2017
- Expected CAGR of 6% 2017-2020
- · Gaming is stealing entertainment spend from other medias, such as music and movies

## 2 STABLE AND HIGHLY DIVERSIFIED REVENUE STREAMS

- Goodgame Studios brings with it two hugely successful IPs
- Stillfront's portfolio is very low risk due to diversity
- Post transaction company combines advantages of both portfolios

### PERFECT OPERATIONAL MATCH CREATES FURTHER POTENTIAL

- The strong combined entity will be well-positioned to take advantage of large untapped potentials and synergies going forward
- · Synergies expected within marketing, monetisation and technology

### TRULY GLOBAL PLAYER WITH STRONG AND LOYAL OWNERSHIP

- Stillfront's acquisitive model has resulted in previous sellers becoming strongly incentivised owners in Stillfront
- · Cultural fit and kept independence results in high loyalty from studios and owners

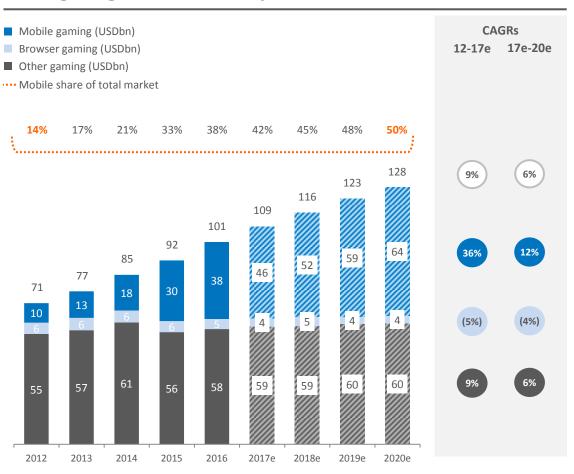
### STRONG FINANCIAL POSITION AND HIGH PROFITABILITY

- Stillfront has an excellent financial track-record, seeing both high growth and high margins
- After having regained focus on its core business, Goodgame Studios is set out for profitable growth
   See financials section

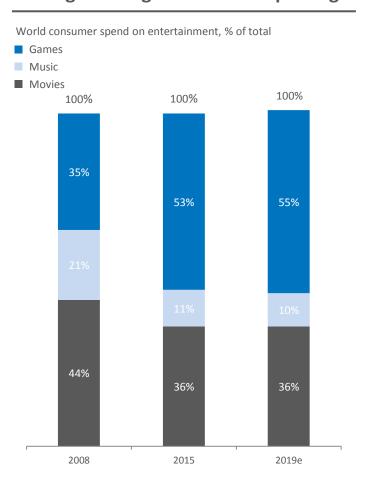


# Ideally positioned in large and fast-growing gaming market

### Global gaming market size development



### Gaming is stealing entertainment spending



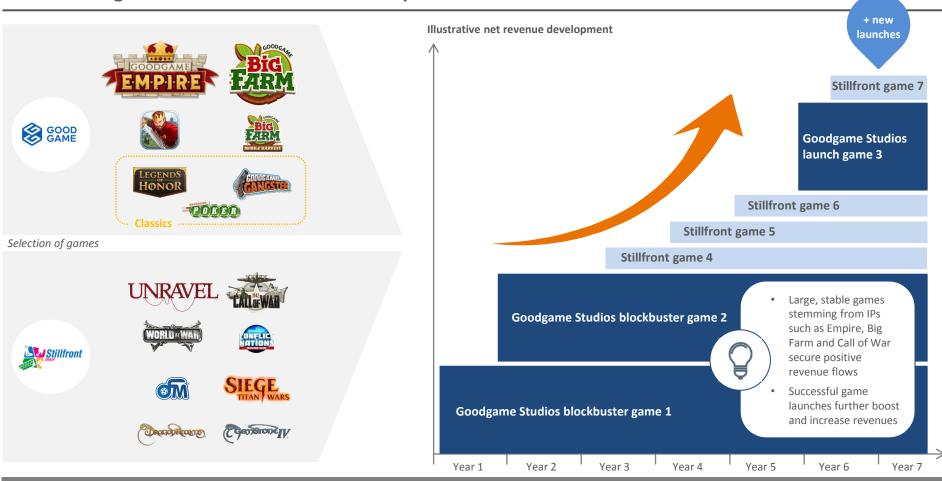
Several recent, highly promising, launches in market segment with highest growth





# Stable and highly diversified portfolio

Stable and long-term revenue base with additional upside from new launches



Several stable games provide basis and cash flow for development and financing of new launches

# Perfect operational match creates significant synergy potential



MARKETING Experience and power from Goodgame Studios through

performance marketing and its distribution network.

Complementary experience and power from Stillfront through
e.g. Babil Games in the MENA region

MONETISATION CAPABILITIES... Synergies in terms of game design and monetisation capabilities for complex strategy games. Goodgame Studios's user acquisition machinery is set up for strategy games with high user lifetime

GO TO MARKET MODEL ...... Strong potential from joint theme selection processes, incremental investments and engine strategy

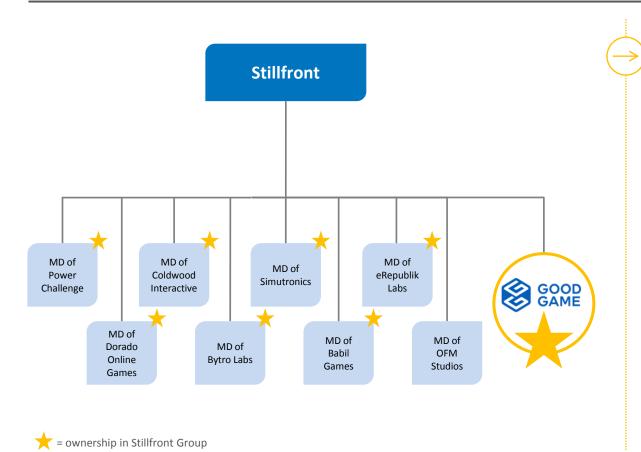
**TECHNOLOGY** ..... Ability to share **HTML5 technology experience** and explore app marketing together

**COST REDUCTIONS...... Significant cost reductions** related to e.g. administration, technology and marketing in the medium to long term

Synergies expected primarily through increased revenues, but also cost reduction

# Truly global player with strong ownership structure

Stillfront has a proven concept of successfully integrating new autonomous studios, creating strong loyalty



# Previously completed acquisitions have shared a common DNA

- Most selling founders of studios are shareholders in Stillfront as a result of acquisition considerations including sharepayments
- ✓ By staying on as MDs of the acquired studios strong ties to the group and the acquired studios are created / maintained



Stillfront has a global and loyal owner base



# **SECTION D Financials**





## P&L

## Stillfront

	2014	2015	2016	2017	2017 Run-	2018
EURm	Jan-Dec	Jan-Dec	Jan-Dec	LTM Q3	rate Q3	Consensus
Revenues						
Net revenues	3.2	5.9	10.0	14.3	19.0	25.5
Internally accrued during the year	0.8	0.6	2.5	3.2	3.1	
Other revenues	0.2	0.0	0.1	0.4	1.2	
Total operating revenues	4.2	6.5	12.7	17.9	23.3	
Operating expenses						
Other operating expenses	-1.8	-2.8	-4.2	-6.6	-8.0	
Personnel expenses	-1.9	-2.1	-4.8	-6.7	-7.2	
Other operating costs	0.0	0.0	0.0	0.0	-0.1	
EBITDA	0.5	1.7	3.6	4.5	8.0	
Depreciations and write-downs	-1.0	-1.4	-1.0	-2.4	-3.8	
Operating result (EBIT)	-0.5	0.3	2.6	2.1	4.2	6.4
EBITDA margin	16.3%	28.5%	36.1%	31.8%	42.3%	
EBIT margin	-14.6%	5.6%	26.0%	14.8%	22.1%	



## Goodgame Studios

	2014	2015	2016	2017	2017	2018
					Run-	
EURm	Jan-Dec	Jan-Dec	Jan-Dec	LTM Q3	rate Q3	Guidance
Revenues						
Net revenues	192.7	193.6	142.3	101.8	90.1	120-130
Other revenues	0.8	1.2	1.7	1.0	0.6	
Total operating revenues	193.4	194.7	144.0	102.9	90.7	
Cost of revenue	-57.5	-53.7	-59.6	-41.7	-29.4	
Research and Development	-5.6	-14.7	-17.0	-9.6	-1.6	
Sales and Marketing	-87.3	-47.6	-32.7	-19.5	-21.0	
General and administrative	-24.7	-37.2	-27.9	-11.7	-8.7	
Write-downs	2.0	_	18.7	9.7	_	
Adj. Operating result (EBIT) <sup>1</sup>	20.4	41.7	25.5	30.1	30.0	25-30
D&A	4.6	8.1	8.9	8.3	8.7	
Adj. EBITDA <sup>1</sup>	25.0	49.8	34.4	38.4	38.7	
Auj. LBITDA	23.0	43.0	34.4	30.4	36.7	
Reorganisation costs	-	-	-7.8	-9.4	-0.6	
Adj. EBITDA margin	13.0%	25.7%	24.2%	37.7%	42.9%	
Adj. EBIT margin	10.6%	21.5%	17.9%	29.6%	33.3%	



<sup>1)</sup> Adjusted for non-recurring costs related to Goodgame Studios's reorganisation and write-downs. Note: Consensus equals Pareto estimates per 15 Nov 2017. Redeye has not updated its estimates post Stillfront's Q3'17 report and is thus excluded. Estimates converted to EUR from SEK with FX as per 23 Nov 2017 at 9.8644. Current IFRS calculation methods differ slightly between the two companies. Stillfront figures translated to EUR with average FX rates from the Swedish central bank for each period. Run-defined Q3 is annualised Q3 figures. Source: Company information

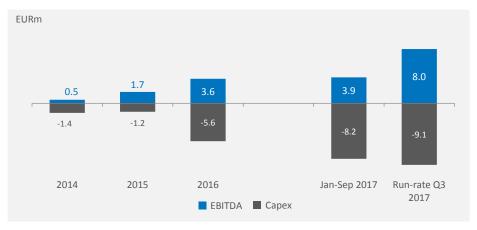




# **Operating cashflow**

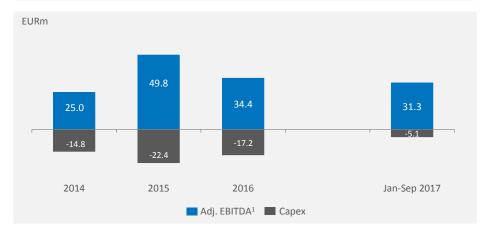
## Stillfront

	2014	2015	2016	2017	2017
EURm	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Sep	Run-rate Q3
Operations					
Result after financial items	-0.5	0.3	2.5	1.2	2.0
Adj. for items not included in cash flow etc.	0.8	1.5	1.0	1.8	1.3
Taxes paid	0.0	-0.1	-0.2	0.1	2.3
Cash flow from operations before changes in					
working capital	0.3	1.7	3.3	3.2	5.6
Cash flow from changes in working capital	0.2	0.1	-0.1	-1.7	-4.8
Cash flow from operations	0.5	1.8	3.2	1.5	0.8
Investment activities					
Acquisition of business	0.0	0.0	-2.3	-3.9	0.0
Acquisition of tangible assets	0.0	0.0	-0.1	0.0	0.0
Acquisition of non-tangible assets	-1.4	-1.4	-3.3	-4.3	-9.1
Acquisition of financial assets	0.0	0.2	0.0	0.0	0.0
Cash flow from investment activities	-1.4	-1.2	-5.6	-8.2	-9.1
Cash flow from financing activities	0.5	6.8	-1.6	10.4	-0.7
Cash flow for the period	-0.4	7.4	-4.1	3.6	-9.0



## Goodgame Studios

	2014	2015	2016	2017
EURm	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Sep
Operations				
Result after financial items	25.1	49.7	28.5	26.4
Adj. for items not included in cash flow etc.	-	-	-	-
Taxes paid	-1.0	-14.7	0.1	-4.9
Cash flow from operations before changes in				
working capital	24.1	35.0	28.5	21.5
Cash flow from changes in working capital	9.9	-2.3	-5.7	-6.8
Cash flow from operations	34.0	32.7	22.9	14.7
Investment activities				
Acquisition of tangible assets	-1.9	-2.9	-0.2	-0.1
Acquisition of non-tangible assets	-12.9	-19.5	-17.0	-5.2
Cash in for disposal of tangible assets	-	-	-	0.2
Cash flow from investment activities	-14.8	-22.4	-17.2	-5.1
Cash flow from financing activities	-0.2	-10.0	-15.0	0.0
Cash flow for the period	18.9	0.3	-9.3	9.6



<sup>1)</sup> EBITDA adjusted for non-recurring costs related to Goodgame Studios's reorganisation amounting to EUR 7.8m and EUR 4.8m for Jan-Dec 2016 and Jan-Dec 2017, respectively. Also adjusted for write-downs amounting to EUR 18.7m for Jan-Dec 2016. Note: Current IFRS calculation methods differ slightly between the two companies. Stillfront figures translated to EUR with average Swedish central bank FX rates for each period. Run-rate Q3 is annualised Q3 figures. Source: Company information

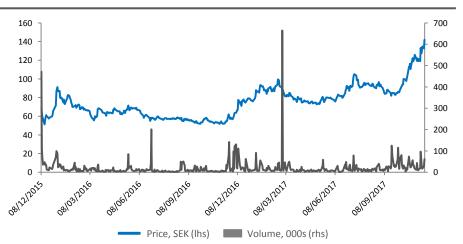


## The Stillfront share

#### **Comments**

- The Stillfront Group share has been listed on Nasdaq First North since December 2015
- In June 2017, the share was relisted to Nasdaq First North Premier
- The Company's market cap as of 21 November 2017 was c. SEK 850m
- Share capital as of 31 December 2016 amounted to SEK 4.2m, corresponding to a ratio of SEK 0.7 per share
  - The total number of shares outstanding as at 31 October 2017 was 6,425,008

## Share price development since IPO



## Largest owners as of 31 October 2017

Owner	Number of shares	% of cap
FKL Holding GmbH	930,257	14.48%
Swedbank Robur Fonder	493,102	7.67%
Prioritet Finans	253,272	3.94%
Idinvest Partners	230,681	3.59%
Avanza Pension	215,385	3.35%
Idecap AB	204,836	3.19%
Hubertus Thonhauser	177,302	2.76%
Nordnet Pensionsförsäkring	172,889	2.69%
Niclas Eriksson	135,889	2.27%
Ketil Skorstad	136,231	2.12%
Other Shareholders	3,475,164	53.93%
Totalt	6,425,008	100.00%



# Financial targets for the new Stillfront Group (S + GG)

## Financial targets and dividend policy

Growth

- Stillfront's long-term revenue growth objective is to have a yearly organic growth above market growth
- In addition to growing organically, Stillfront will continue to grow through acquisitions

Above market

Margin

• Stillfront's long-term profitability goal is to have an EBIT margin in excess of 30 per cent

>30%

**Dividend** 

- Stillfront's dividend policy is to distribute annual dividends up to 50 per cent of the Group's net profit
- Dividends may vary from year to year depending on M&A activity and the Group's financial position

Up to 50%

Leverage

- Stillfront intends to maintain a Net Debt / EBITDA ratio below 1.5x
- The Group may however, under certain circumstances, choose to exceed such level during short time periods

Below 1.5x

Stillfront will initiate a process with the aim to be listed on Nasdaq Stockholm main market within 12 months from closing the transaction



# **APPENDIX Additional materials**



# **Group management team**

## **Key individuals**



#### Jörgen Larsson CEO

- Founder of Stillfront
- 20+ years in the industry including extensive industry network
- Member of the board in Abalon Holding AB, Coldwood Interactive AB, Power Challenge AB et al.



#### **Sten Wranne** CFO

- Joined 2010
- Former CFO for Voddler Group, Connecta, DigiDoc & Adcore and partner of Deseven Capital
- Previously strategy & management consultant



#### **David Whatley**

- · CEO & founder of Simutronics
- Industry veteran and key developer of Dragon-Realms, GemStone series, CyberStrike series etc.



#### Christopher Lörken

- Joined 2009
- Founder and Managing Director (Technology) of Bytro Labs GmbH and FKL GmbH



#### **Felix Faber**

- Joined 2009
- Founder and Managing Director (Operations) of Bytro Labs GmbH and FKL GmbH. Currently work as an advisor to 5DLab GmbH



#### **Tobias Kringe**

- Joined 2009
- Founder and Managing Director (Products) of Bytro Labs GmbH and FKL GmbH



#### **Christopher Holmberg**

- Joined 2003
- Founder and Managing director of Coldwood since 2003
- Board member of Norra Teknikinvest et al.



#### MJ Fahmi

- Joined 2016
- One of the founders of Babil Games. Strong track-record as business builder within the gaming and media industries



#### Alexis Bonté

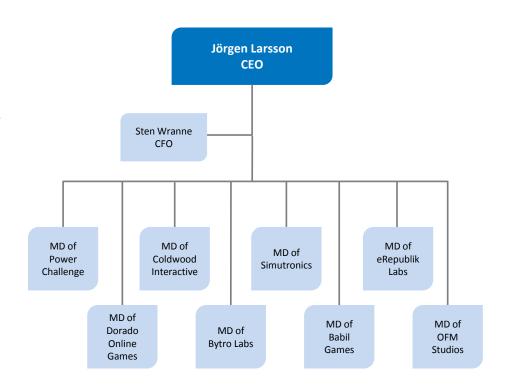
- Joined 2017
- Founder and CEO of eRepublik Labs. Experienced digital entrepreneur and investor (lastminute.com, Atomico)



#### Mihai Ignatiuc

- Joined 2017
- Head of Studio, eRepublik Labs. Experienced manager with strong expertise in game production and QA

### **Organisational structure**



# **Board of directors and legal structure**

#### **Board of directors**



#### **Annette Brodin Rampe**

- Since 2016
- Managing Partner for Europe of Brunswick
- Previously VP of Sales & Mkt at E.ON Sverige AB and Chief Executive of Senea
- Board experience from Peab, Vattenfall & Norske Skog



#### **Mark Miller**

- Since 2016
- Previously at Deutsche Bank & Bertelsmann AG as a strategic investment analyst
- Founder and managing partner of CatCap GmbH
- Has been involved in >100 successful transactions



#### **Alexander Bricca**

- Since 2008
- Former CFO for Viaplay AB and Voddler Group AB and Investment Manager at Deseven Capital
- Deputy board member of Coldwood Interactive



#### **Birgitta Henriksson**

- Since 2017
- Partner with Brunswick
  Group
- Previously Head of IR and Corporate Communications at Carnegie Investment Bank



#### **Ulrika Viklund**

- Since 2017
- Managing Director at Plejmo and co-founder of House Be
- Previously Director of International Growth at Spotify
- Board member of GodEl, Wide Ideas and My Academy

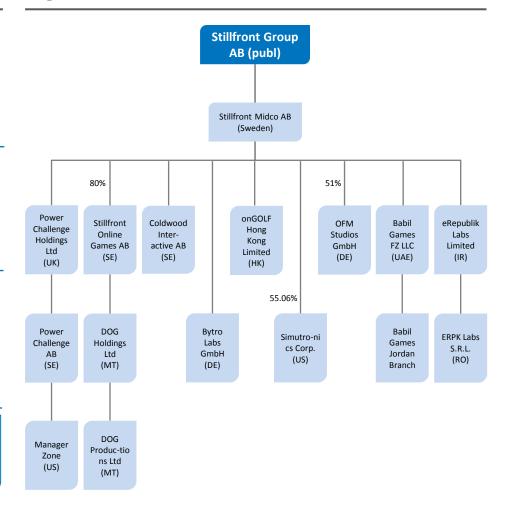


#### **Sture Wikman**

- Since 2017
- CEO of Naeco
- Previously CEO of Wikman & Malmkjell
- Board member of Duroc (listed company)

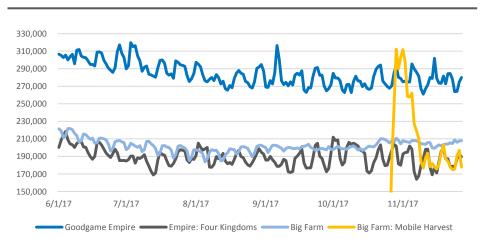
Alexander Bricca will assume the role as CFO in Paradox Interactive and has therefore announced that he will leave his board assignments in Stillfront Group AB and Coldwood Interactive AB within six months of 30 October 2017.

### Legal structure

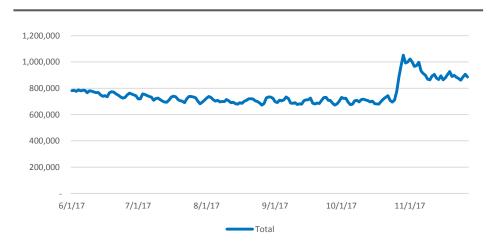


# **DAU and MAU development for Goodgame Studios**

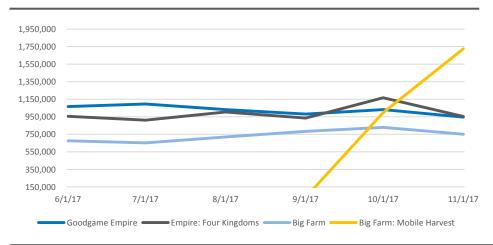
## **DAU per Game**



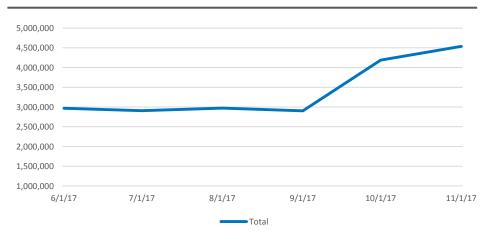
#### **Total Portfolio DAU**



## MAU per Game

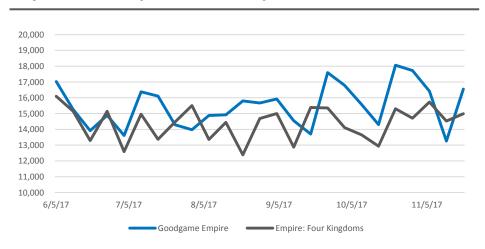


#### **Total Portfolio MAU**

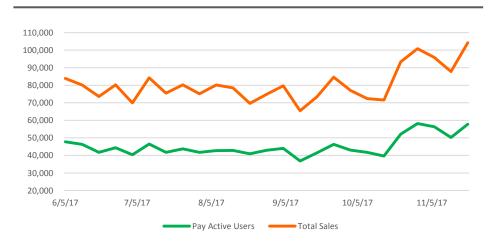


# PayUser KPI-development: H2'17 Stability & growth

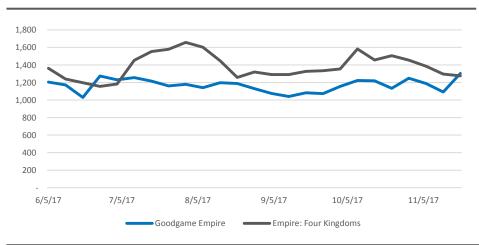
## Pay Active Users per Game in Empire Franchise



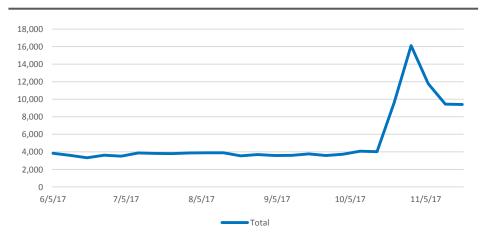
## **Total Portfolio Pay Active Users and Total Sales**



## New Pay Users: Empire Franchise



## **Total Portfolio New Pay Users**



# Pay Active Users development since 2014

## Pay Active Users per Game

