

## **Investor Day**

10 May 2017

Archer

## Archer is operationally efficient, financially robust and has revitalised its strategy



1

### Revitalised strategy with portfolio focus:

- Operate as standalone businesses
- Flexibility in maximizing values of each business
- Services over capital intensive segments



## Operationally efficient and financially robust:

- Healthy EBITDA margins at trough of 9,5%
- Capital discipline and focus on cost effective operations
- Positive cash flow generation, available liquidity of USD
   130 million and amortisation holiday to 2020

3

### Exposed to the early cycle markets:

- Significant US onshore exposure
- North Sea well intervention and drilling activity

## Archer has a portfolio of companies with exposure to early cycle markets



## **Archer**

~5,000 employees

## Platform drilling, engineering & wireline

- North Sea focused operation based on long-term contracts with operators
- Strong cash flow generation and extensive operational track record

2016 revenues (USDm)

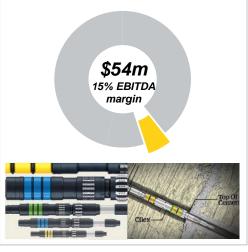




### Oiltools & technology

- Provider of well integrity services and technology through Oiltools and C6 Wireline JV
- Portfolio of proprietary P&A and wellbore cleaning highend products

2016 revenues (USDm)



#### **US** onshore

- Comprises 36% ownership in Quintana Energy Services (QES) and well control / valves division (AWC)
- Highly correlated with US land drilling activity

2016 revenues (USDm)



#### **Drilling assets**

- Latin America Drilling North and South, as well as modular drilling rigs
- Owns and operates 77 land rigs in Argentina and Bolivia for drilling and workover services

2016 revenues (USDm)





<sup>\*</sup> Including non-consolidated revenues and EBITDA from Archer's 36% stake in QES on fully diluted basis EBITDA margin before restructuring costs (USD 35m) and Corporate overhead costs (USD 7m)

## Today's agenda



Start	End	Topic	Speaker
08:30	09:00	Registration and breakfast	-
09:00	09:10 10 min	Opening and business update	John Lechner
09:10	09:25 15 min	Platform Drilling	Kenny Dey
09:25	09:35 10 min	Wireline	Jan Vader
09:35	09:45 10 min	C6	John Lechner
09:45	10:00 15 min	Oiltools	Hugo Idsøe
10:00	10:05 5 min	Q&A	Moderator
10:05	10:20 15 min	Coffee break & exhibition	-
10:20	10:35 15 min	Latin America	Max Bouthillette
10:35	10:40 5 min	AWC	Max Bouthillette
10:40	11:10 30 min	QES	Rogers Herndon
11:10	11:30 20 min	Market, Finance, Strategy and Outlook	Dag Skindlo/John Lechner
11:30	11:45 15 min	Q&A	Moderator



# Platform Drilling Kenny Dey

10 May 2017

Archer

## **Archer Platform Drilling market leader on UKCS and NCS**



- One of the world's leading platform drilling contractors, operating and maintaining operator owned drilling equipment
- Long-term contracts with variety of operators
- Comprises Platform Drilling, Modular Drilling Rigs and Equipment rental
- Approximately 55% market share in the North Sea
- 1,750 skilled and experienced rig crew, maintenance personnel and onshore support

#### **UKCS** market shares **NCS** market shares Halliburton **Odfjell Drilling** 3% **Odfjell Drilling** 13% 12% Archer **Archer KCA Deutag KCA Deutag** 55% 54% 33% 30%

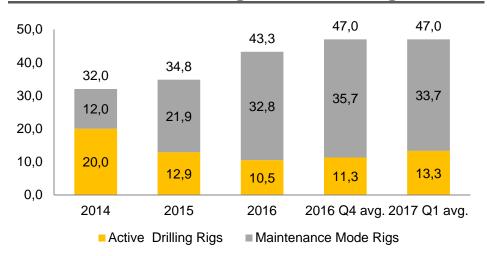


## Strong cash flow generating business with long-term contracts



- Strong cash flow generating business with limited capex
- Increased market share over last 18 months
- Material upside when development drilling and P&A activity increases
- Consistent platform drilling EBITDA margins:
  - Experienced and focused management team
  - Introduction of integrated / additional services.
  - Supply Chain optimization initiatives
  - Working in collaboration with clients to maintain sustainable drilling and abandonment operations

#### **Platform Drilling Contracted rigs**



#### **Key clients**























## Long-term contracts with broad client base



				2016			2017			2018					Commonto	
AID.	Field	Operator	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Comments	
W V	Forties A/B/C/D	Apache														
V	Beryl A/B	Apache														
V	Alba, Captain	Chevron													Contract option to end Q3 2020	
W V	Dunlin Alpha	Fairfield													Contract through life-of-field	
W V	Brae A/B, East Brae	Marathon													Contract fixed to end Q4 2020	
V V	Brent A/B	Shell														
V	Nelson	Shell														
V	Clyde, Fulmar	Repsol Sinopec													Contract option to end Q4 2020	
<b>V</b>	Piper B, Saltire, Tartan	Repsol Sinopec													Contract option to end Q4 2020	
<b>4</b>	Claymore, Beatrice A	Repsol Sinopec													Contract option to end Q4 2020	
<b>(</b>	Ula, Valhall DP/IP	Aker BP													Contract fixed to end Q4 2019 + opt	
<b>+</b>	Ekofisk K/X/A/B	ConocoPhillips													Contract fixed to end Q4 2019 + opt	
	Gyda	Repsol													Contract option to end Q4 2020	
<b>+</b>	Njord, Spleipner A	Statoil													Contract option to end Q4 2020	
<b>+</b>	Snorre A/B, Visund	Statoil													Contract option to end Q4 2020	
<b>(</b>	Statfjord A/B/C	Statoil													Contract option to end Q4 2020	
<b>+</b>	Veslefrikk	Statoil													Contract fixed to end Q4 2020	
<b>(S)</b>	Peregrino A/B	Statoil													Contract option to end Q4 2019	
	Energean Force	Energean														
	Firm Contract Contract Options Recent extension awards									wards						

- Multiple client contract portfolio
- Strong contract backlog
- Continual focus on contract retention and extension to maintain client base

## Further revenue streams from Modular Drilling Rigs and Equipment rental

## **Archer**

#### **Modular Drilling Rigs**



- Archer own and operate two state-of-the-art offshore modular drilling rigs
- A fully transportable drilling package for use on assets with aged or redundant equipment
- Built for production drilling and in particular to meet the the expected growth in P&A operations in mature regions such as the North Sea
- Both assets currently being marketed for next operation – key focus on the P&A market upturn expected in 2018

#### **Equipment Rental**



- Supply of rental drilling tubulars and associated handling equipment
- Supply of auxiliary equipment in support of drilling operations on any type of drilling facility
- Clients include operators, drilling contractors and other service companies

## **Multiple Modular Drilling Rig opportunities**













MDR in lieu of MODU JU

2017 2019 2021

MDR in lieu of Reactivation









MDR in lieu of

Reactivation



MDR in lieu of Reactivation

MDR in lieu of Reactivation





MDR in lieu of Reactivation



Beatrice A P&A

MDR in lieu of Reactivation

MDR in lieu of MODU JU

## Active growth strategy in multiple areas







1

Most efficient activity for an oil company to enhance production / extend life-of-field

2

Long-term contracts with multiple oil companies

3

Leading contractor on UKCS / NCS with an active growth strategy

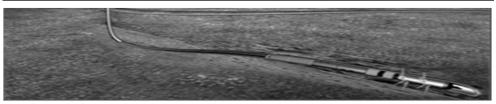


## Leading provider of wireline and logging



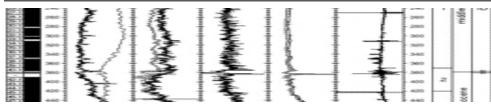
- Deploy mechanical or measurement devices on a cable/wireline for intervention and production evaluation
- Quickest and lowest expenditure intervention method for maintaining and increasing production

### **Conveyance / Mechanical Wireline**



- Full range of wireline interventions
- Investments in units, cables and pressure equipment
- Field testing unique composite rod conveyance system – ComTrac
- Field test of high efficiency tractor and mechanical services platform to follow summer 2017

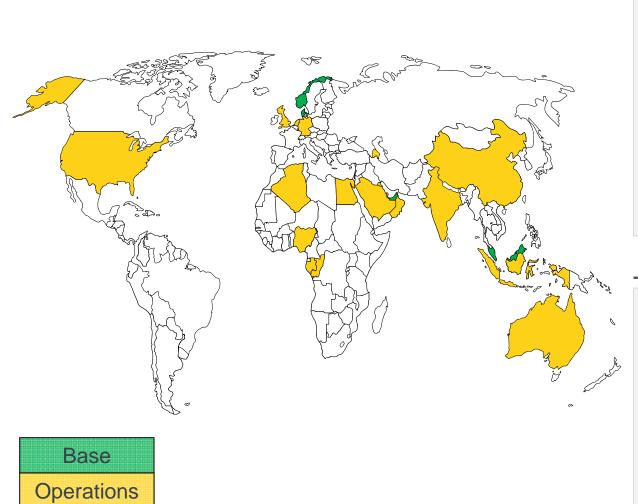
### Cased hole wireline logging



- Full range of cased hole logging and perforating services
- Proprietary technologies to diagnose well problems, help get them back to production
- Introducing upgraded sensors to expand market coverage

### Core market in the North Sea





### **Norway and Denmark**

- Full range of conveyance, mechanical wireline and cased hole logging services
- Market share ~70% in Denmark and 30% in Norway
- Main competitors Altus and DeepWell

### **Eastern Hemisphere – Other**

- 'Suitcase' model → Minimal infrastructure
- Focus → Proprietary diagnostics services
- Expert support in key markets

## Proprietary technologies combined with 3<sup>rd</sup> party products



#### **Portfolio**

- Expanding via internal developments, customizations and partnerships
- Services developed and supported from Bergen Technology Center
  - SPACE Downhole visualization based on medical ultrasound technology
  - Point system investigate well failures proactively and systematically

### **New Product Development**

- New SPACE service completing field trials
- New Point system sensor coming to market this year
- C6 conveyance and well intervention technologies

Wireline Portfolio	1980 - 2000	2000-2010	2010-2016	2017	
Mechanical Services					
Point System					
SPACE					
Casing Inspection					
Production Logging					
Explosives Services					
Cement Bond Logging					
DH Cameras (Expro / VIO)					
Fibre Optics Wireline (Inversion)					
EM Corrosion Logging (Vniigis)					
CheckPoint					
'New SPACE'					
Composite Rod Conveyance (C6)					
Accoustic Logging Platform					
Tractor (C6)					
Mechanical Services Platform (C6)					







## Growth through existing contracts and geographical expansion



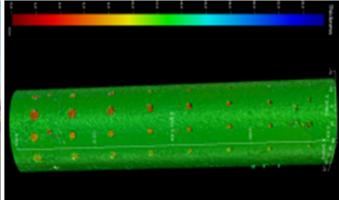
#### **North Sea**

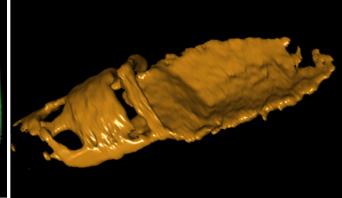
- Maximise value of existing long term contracts
- Sales of specialized services and new technologies
- Build on P&A track record, standalone and with other Archer segments

### **Eastern Hemisphere - Other**

- Focus on 'suitcase' business sales
- Increase deployment of proprietary services
- Pursue partnerships in key regions
- Qualification and adoption by technical teams in IOC's









1

Most efficient intervention method to regain well production

2

Long-term contracts with major oil companies

3

Growth and increased margins with new and enhanced technology



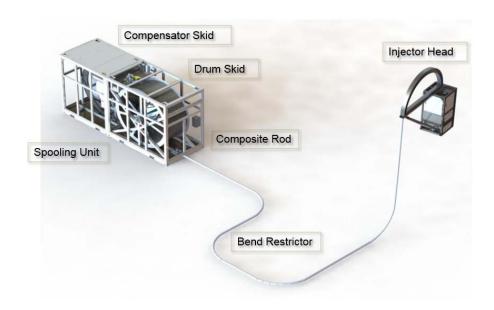
# C6 Technologies Extended reach technology

Archer's Investor Day – 10<sup>th</sup> May 2017 Director John Lechner



## **C6** – Extended reach technology company

- Vision: Become a leading provider of innovative and high quality conveyance and well intervention solutions
- Focus: Advanced conveyance and intervention technologies, especially for long reach and high deviation wells
- Joint Venture between Archer and the IKM Group with approximately NOK 400 million invested to date





## **C6 Technologies in well intervention markets**

**Vertical** conveyance

#### Wireline

#### E-line

#### Composite rod conveyance

#### **Coiled tubing**

Other



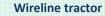
Slickline



Electric cable used to lower tools and transmit data/power to tools



Horizontal conveyance





Transporting wireline and downhole tools through deviated/horizontal wells Semi-stiff composite/carbon rods Extended reach in wells, with and without tractor

Heavier equipment at rod end compared to slickline, e-line and double drum

Bendable steel tube stored on a reel topside

Capable of transporting both tools and fluids

#### Mechanical



Mechanical tools used to open sleeves, remove obstacles, etc.

Fishing services

#### Electromechanical



Strokers (apply force), milling tools, suction tools, cutting tools

#### Perforation



Running of perforation guns to perforate casing or liner

#### Plugs and packers



Installation/retrieval of plugs, packers, sliding sleeves etc. to isolate well zones

#### Injection/simulation



Injection of fluids for well cleaning, stimulation, fracturing and flushing

#### Logging



Well integrity logging, production logging and reservoir logging

Source: Pareto Securities

Tools & services

Categories of developed products

Categories of compatible products



## Offering new technology solutions for well intervention and conveyance

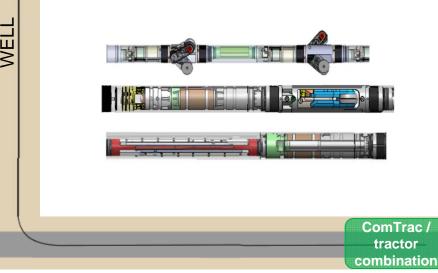
#### ComTrac

- Carbon composite rod system for well intervention
- Key design focus on access to wellbores not gravity conveyable and superior payload capacity
- First field tests with 28 runs conducted in April/May 2017 on NCS



#### **Tractor and MSP**

- State-of-the-art downhole tractor system with electromechanical intervention tools (MSP)
- Key design focus on modularity, flexibility, redundancy and efficiency
- In final development phase and scheduled for field test Q3 2017





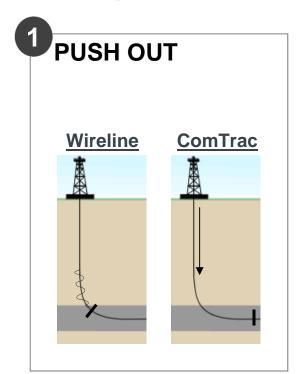
## Key differentiators for C6's Tractor and advanced tools

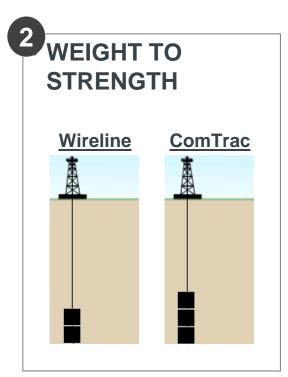
- Increased flexibility in tractor design and modularity gets you where you want in the well
- Higher efficiency in the tractor drive increases power available for payload tools (own MSP and third party) to reduce runs in the well
- Greater redundancy improves the control of the tractor and reduces the risk of downhole failure

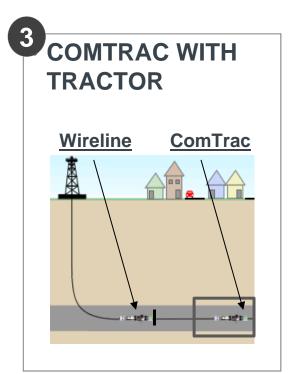




## ComTrac features increase the market applications and give access to extended reach wells







ComTrac performs all operations traditionally done on wireline and delivers additional capacity and efficiency in challenging wells



## Status and near term strategy for C6

- Field tests will enable commercial use and deployment of products
  - Tractor & MSP: To be field tested in Q3 2017
  - ComTrac: Successful first field tests concluded in April/May 2017
- Conclude commercialisation strategy
- Identify optimal partners for global deployment and distribution of products

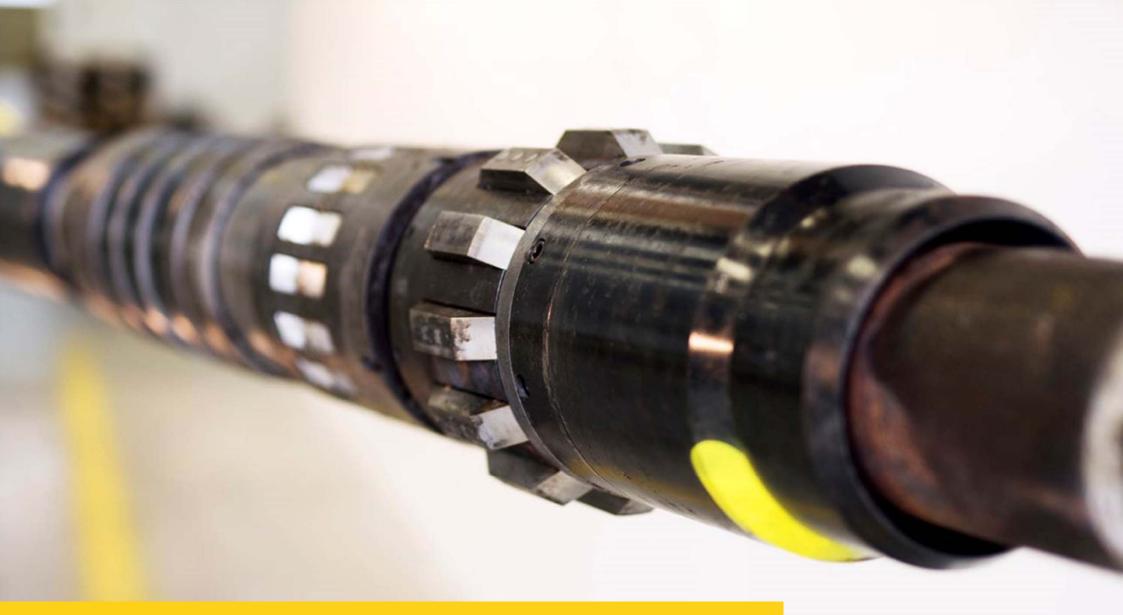


## **Appendix: C6 tractor superior to competitors**

Features	C6	Competitor	Competitor	Competitor	Competitor
Electro-mechanical drive system	<b>√</b>	1	X	X	<b>*</b>
Drive efficiency >45%	✓	<b>\</b>	X	X	X
Traction control	1	<b>/</b>	X	X	X
Logging while tractoring	<b>√</b>	<b> </b>	<b>√</b>	<b>√</b>	<b>√</b>
Fail-safe multi-drive redundancy	<b>√</b>	X	X	X	X
Reverse tractoring capability	<b>✓</b>	<b>\</b>	X	X	<b>√</b>
Integrated independent open-close of drive arms	1	X	X	X	X
Independent motor control	<b>√</b>	X	X	X	X
Spill-free modularity	<b>√</b>	<b>✓</b>	X	X	X
HPHT rated at or above 350°F, 20 kpsi	✓	<b>✓</b>	✓	<b>√</b>	X
Full 10 ¾" pipe capable with one tool	✓	<b>✓</b>	X	<b>✓</b>	X
Multiple feed through lines	<b>√</b>			VIII A CONTRACTOR OF THE CONTR	X

Source: C6 Technologies





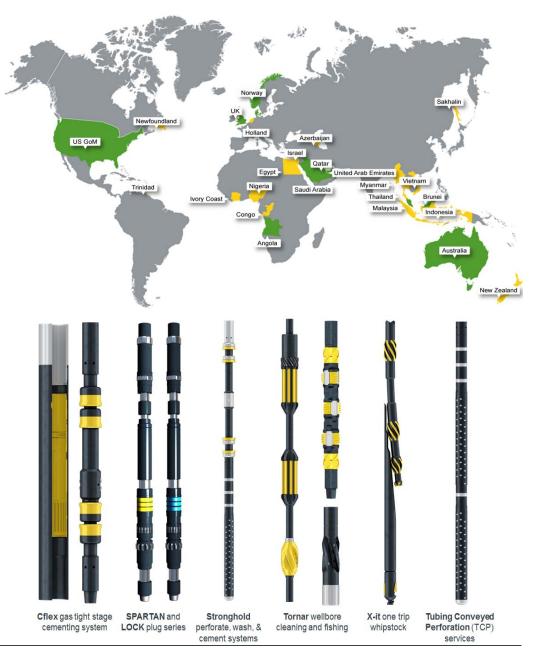
## **Oiltools**

Hugo Idsøe 10 May 2017 **Archer** 

## **Archer Oiltools' Global Footprint 2017**



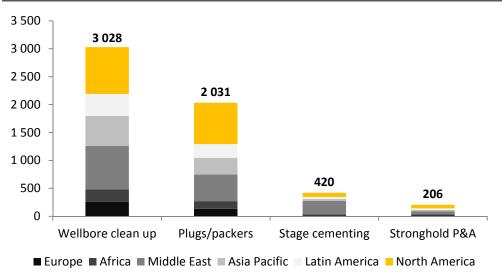
- Oiltools is a global technology company supplying tools and equipment for drilling and maintenance of oil & gas wells
- Oiltools delivers solutions for ensuring safe wells when they are drilled, when they produce and when they are abandoned
- Major products includes:
  - Well integrity and suspension plugs
  - 2. Staged cementing systems
  - 3. Wellbore & BOP cleaning
  - 4. P&A tools



## Large international market driven by active rigs globally



### Global markets per product segment [USDm]



Source: Baker Hughes and company analysis

### **Key clients**

















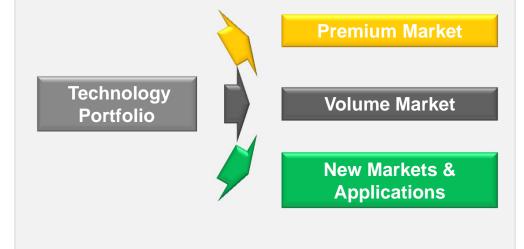
- Oiltools activity largely driven by active rigs globally
- Significant global market estimated to around USD 6 billion in 2016
- Archer Oiltools renown for high quality and premium products
- Key competitors include Weatherford, Baker Hughes, Halliburton, Schlumberger, TAM, Interwell, Oddfjell and Coretrax

## Broad portfolio with global reach



### **Current portfolio overview**

- Well integrity and suspension plugs (LOCK, SPARTAN, Vault, Hunter, Spearhead)
- Stage cementing systems (Cflex)
- Wellbore (completion) & BOP cleaning (Tornar)
- Stronghold P&A Solution (Barricade, Defender and Rampart)
- Tubing Conveyed Perforating (TCP) for Completion and P&A
- Casing exit / Whipstock (X-it)



#### **Main markets**

- Global market with majority of solutions directed towards high-end standards
- International growth frequently related to increased adoption across organization with existing customers
- New volume products and new market applications will drive growth in new geographies and market segments



## Industry leader for premium products



## Premium market technology portfolio



## Strengths and opportunities

- Legacy products seen as benchmark in the market
- Industry leader for premium products through our legacy and product development
- Growth potential from increased geographical presence, solution adoption from new clients and expansion of product offering
- Premium market segment in development (Mars/Pluto)

## Strong growth potential from geographical expansion in the volume market



# Volume market technology portfolio **SPARTAN TCP** Cflex V-6 X-it PLUGS V-6

## Strengths and opportunities

- Player in volume market by introducing technologies, applications and solutions
- Strong growth potential from increased geographical presence, solution adoption from new clients and expansion of product offering
- Global setup and organization well positioned in key growth markets

## Introducing a new benchmark with proven cost savings



### New markets and applications technology portfolio



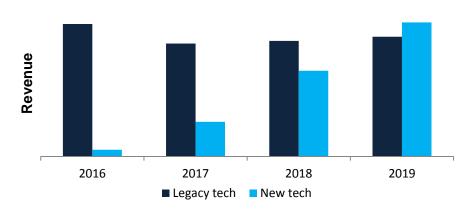
## Strengths and opportunities

- Industry leading position for premium and volume products in new markets
- Introducing a new benchmark in the Industry with trip and rig time savings
- Strong growth potential from increased geographical presence, solution adoption from new clients and expansion of product offering

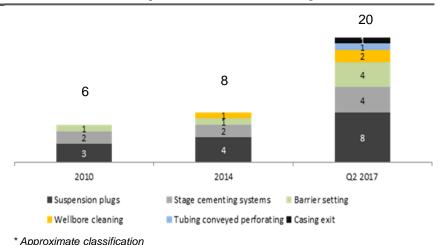
## Growth through new technology and sustaining legacy technology through new applications



Revenue from new technologies to exceed revenue from existing products



#### Product portfolio development



- New technology growth combination of accessing new markets and increasing portfolio of applications.
- Sustaining legacy technology through development of new applications (Vault, Hunter, Spearhead, Cflex, Barrier setting)
- Revenue from new technologies expected to exceed revenue from existing technologies within 2-3 years
- Revenue stream combination of rental, service and sale of products

Archer Oiltools broader portfolio positioned for growth



1

Oiltools is a global technology company supplying tools for drilling and maintenance of wells

2

New and broader product portfolio and new market applications will drive significant growth in new geographies and market segments

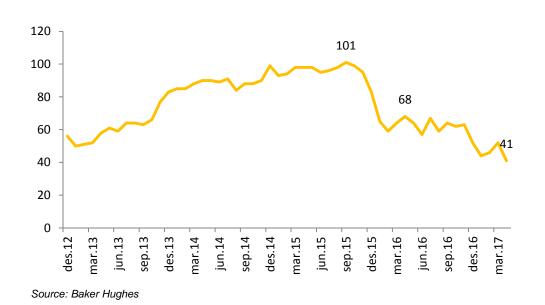


## Leading land drilling provider in Latin America



- Leading provider of land drilling and workover services in Latin America
- >45 years experience, currently >2300 employees
- World's 2<sup>nd</sup> largest unconventional gas and 4<sup>th</sup> largest unconventional oil recoverable reserves
- Operations split into: (1) Drilling North (2)
   Drilling South and (3) Fluids & solids control systems: DLS FSC

#### Rig count in Argentina and Bolivia

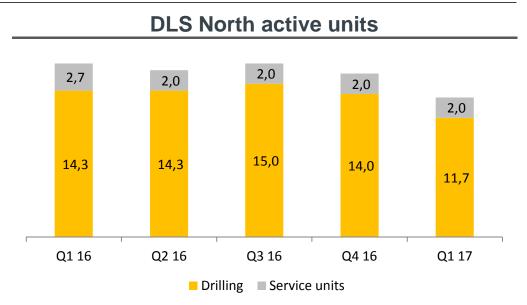




# **DLS North: Leading Vaca Muerta driller**



- Operates in Neuquén, Bolivia and Tierra Del Fuego
- A market leader in Argentina's world-class Vaca Muerta shale and tight-gas play
- Modern rig fleet deploying five new Ideal rigs on long term contract with YPF and operate 2 more Ideal rigs with PAE
- Preferred provider in Bolivia's deep gas market



#### **Facts**

<b>DLS North</b>		2015	2016	Q1'17
Revenues	USD	186	178	38
Drilling rigs			18	
Service units**				4
Employees				687

#### **Customers**













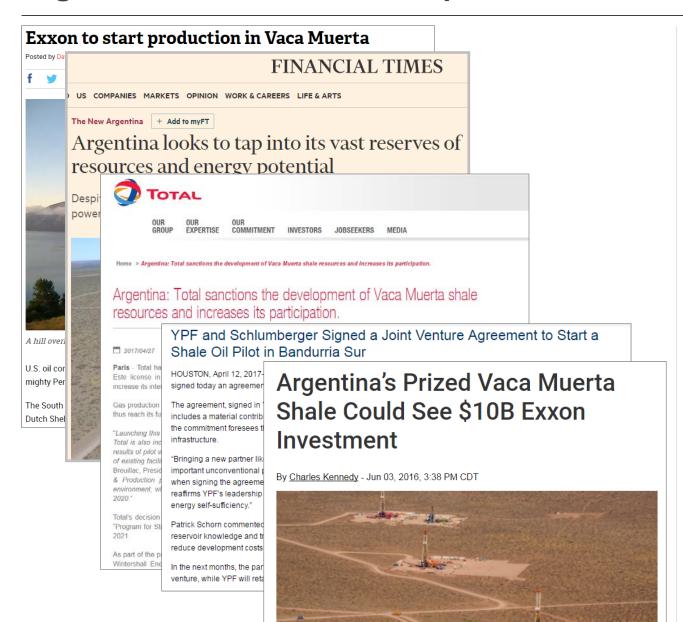


<sup>\*</sup> Before restructuring costs

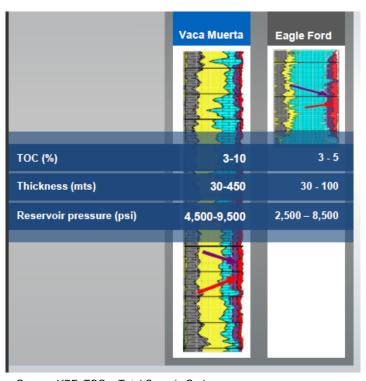
<sup>\*\*</sup> Service unite = Work-over and pulling units

# International oil & oil service companies investing in Argentina and Vaca Muerta in particular





- Argentina is a net energy importer and needs to develop an additional 3.5 bcfd of gas to regain self sufficiency by 2025
- Thicker formation than any US shale with high reservoir quality



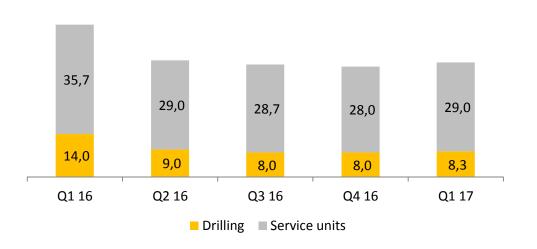
Source: YPF, TOC = Total Organic Carbon

# **DLS South: Established field and operations**



- DLS South is one of the two largest drilling contractors in the Golfo San Jorge basin
  - Established field with focus on maintaining production with work over rigs and pulling units
  - Key customer is Pan American Energy which is owned 60% by BP and 40% by Bridas
- New four year contract with Pan American Energy
  - Increased performance via lease of 4 latest generation drilling rigs

#### **DLS South active units**



#### **Facts**

<b>DLS South</b>		2015	2016	Q1'17	
Revenues	USD	353	207	49	YP

Drilling rigs	14
Service units**	42
Employees	1 555

#### **Customers**











<sup>\*</sup> Before restructuring costs

<sup>\*\*</sup> Service unite = Work-over and pulling units

# DLS South: Agreed new contract with Pan American Energy



- Total value estimated at USD 700 million over initial 4 years with option for 2 additional years
- Current activity includes 7 drilling rigs and 22 service rigs
- Performance based rate structure with material incentive bonuses
- Contract structure aimed at improving productivity and reducing well cost
  - Archer will rent four super single rigs from competitor, expecting to more than double wells drilled per month
  - Archer will purchase eight pulling units deployed over next 18 months with performance bonus structure targeted to fund required capex
- Agreement in process of final PanAmerican board approval





# **DLS FSC: Top tier fluids & solids control business**



- Approximately 20% market share in Argentina's drilling & completion fluid markets
- Track record and footprint in all of Argentina's producing basins
- Strong relationships with key producers YPF and Pan American Energy

## **Competitive advantages**

- Proprietary TANUS brand of oil and water based drilling fluids recognised and accepted in Argentina
- Proprietary modelling and operating software for drilling fluids

#### **Facts**

# DLS FSC 2015 2016 Q1'17 Revenues USD 93 42 7 Solids control units 10 Fluid systems 16 Employees 176

#### **Customers**

















1

Leading drilling company in Argentina and Bolivia with strong client base, brand recognition and efficient operations

2

**Key contracts in place for DLS North and South** 

3

Restructuring largely concluded, assets and organization in place to support higher activity



## **AWC** overview



- Manufactures premium fracing valves and provides aftermarket parts and repair services
- Frac valves and valve actuators are critical components of a frac stack

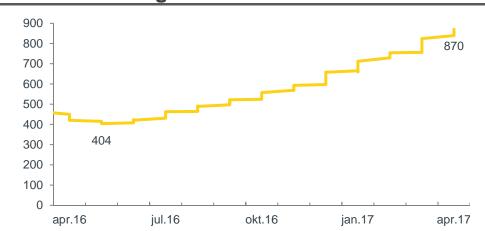
 AWC has an installed base > 8,000 in U.S. land market



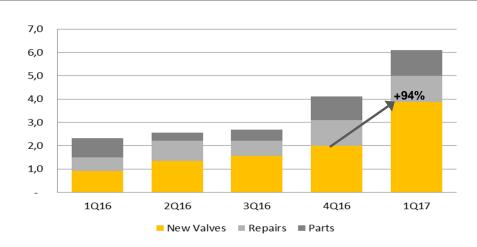
# Key market development and trends







#### AWC revenue per quarter [USDm]

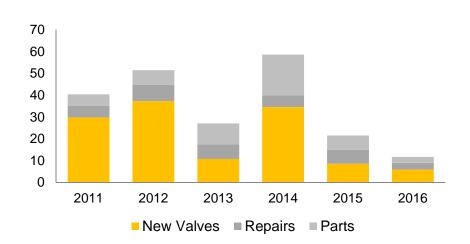


- Meaningful increase in activity driven by increased U.S. rig count, completion of DUCs, and per well frac intensity
- Entry into international market via sales to Canada and Argentina
- Growth strategy includes:
  - Grow service activity in attractive US basins with sufficient volume
  - Recover pricing from last cycle
  - Grow market share
  - New valve with significant lower life cycle cost
  - Sell into international unconventional markets

# Impact of 2015-16 market cycle



#### Historic revenue development





- AWC has historically been highly profitable, but revenues deteriorated significantly in downturn
- Customers cut purchases and consumed their on-hand inventory until Q3 2016
- AWC saw increased activity in late 2016 and Q1 2017 was up 46% over Q4 2016. Valve sales was up by 96% in same period
- Q1 revenue of \$6 million and expecting 15-20% increase for Q2

## **Strong Customer Base**



#### **Frac Stack Service Companies**

#### Trac Stack Service Companie





# **FMC** Technologies



# **HALLIBURTON**





#### **E&P Companies**















# Quintana Energy Services (QES) Overview

#### **COMPANY OVERVIEW**

- QES is a growth-oriented provider of diversified oilfield services focused on unconventional resource plays in the U.S.
- Multi-service offering with modern, well-maintained equipment
- Diverse customer base supported by strong relationships with leading E&P operators
- Positioned as a platform for further consolidation in an industry where scale has become increasingly important

#### **BUSINESS SEGMENTS**

# Directional Drilling

■ Leading independent provider of onshore directional drilling services, with owned fleet of downhole motors and 117 measurement while-drilling ("MWD") kits

#### Pressure Pumping

- Hydraulic fracturing, cementing and acidizing services via 182,000 active hydraulic horsepower ("HHP") of 236,500 total HHP
- Modern, well-maintained equipment with two active fleets and a third available to be re-deployed at ~\$3 million

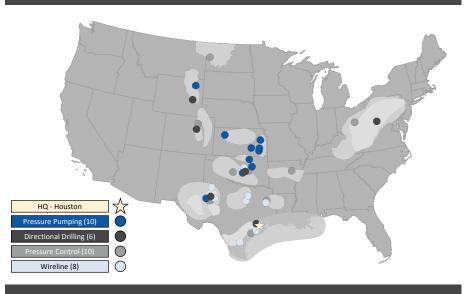
#### Pressure Control

- Well control services for completion and production activities, primarily through 23 coiled tubing units and 36 rig-assisted snubbing units
- Also provide nitrogen and fluid pumping services

#### Wireline

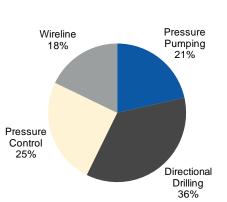
- Full range of pump-down and cased hole wireline services, as well as plug-and-perf
- Owns 58 wireline units from 8 locations

#### **GEOGRAPHIC OVERVIEW**

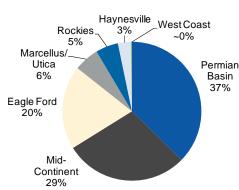


#### **REVENUE DETAIL**

#### **FY16 by Segment**

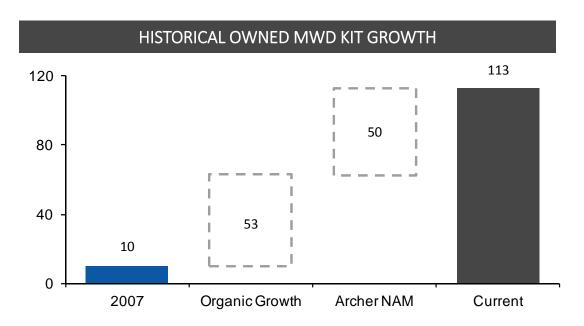


#### FY16 by Region



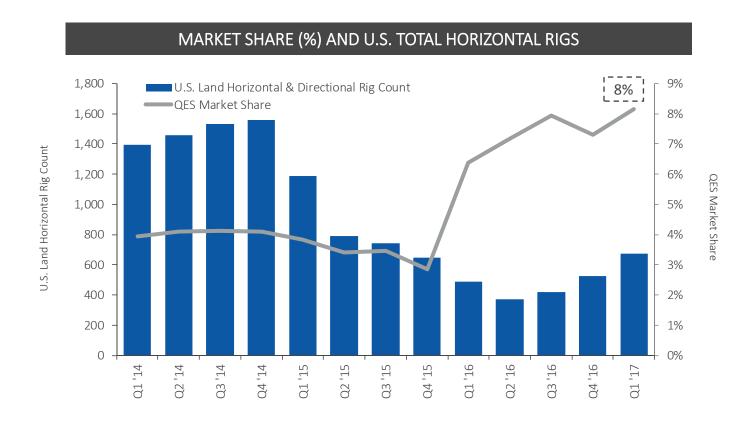
# Directional Drilling Services Overview

- One of the largest independent providers of domestic onshore directional drilling services, with operations in the Permian Basin, Eagle Ford, Mid-Continent including the SCOOP/STACK, Marcellus/Utica and Rockies
  - Offers complete package of premium drilling services, including directional drilling, horizontal drilling, under balanced drilling, MWD, rental tools and pipe inspection services
  - Strong operational performance demonstrated by a recent job where QES' directional drilling equipment completed a job of over 5,000 feet in a 24-hour period
- ~90% of QES' directional drilling revenue is from 'rigs followed', which is generally recurring activity as QES follows a drilling rig from well-to-well.
- QES has increased the number of 'rigs followed' from ~27 in the Q2 2016 to 52 as of March 31, 2017



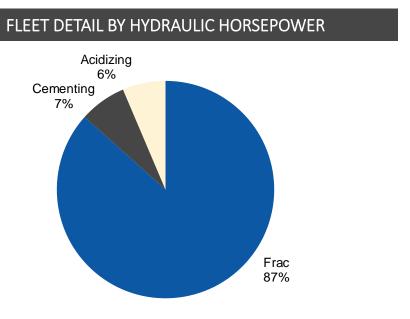
# Growing Market Share in Directional Drilling

Through the downturn, QES has steadily increased its directional drilling market share



# Pressure Pumping Services Overview

- QES Pressure Pumping provides hydraulic fracturing stimulation ("frac"), cementing and acidizing services, primarily in the Mid-Continent including the SCOOP/STACK, Permian Basin and Rockies
- As of March 31, 2017, QES had 182,000 active pressure pumping HHP, with a total pressure pumping fleet of 236,500 HHP
  - Focus on high intensity frac services; recently completed a job with 83,000 HHP producing 140 / Bbl per minute
  - From January 1, 2007 to March 31, 2017, the total fleet has increased from 15,450 HHP to 236,500 HHP
- In-basin scale and presence in the Mid-Continent with two pressure pumping facilities
- High-quality, heavy-duty pressure pumping equipment built in the last five years; active fleet maintained throughout the recent industry downturn
- Multi-year proppant supply contracts for 167,000 average annual tons through 2020



# High-Quality, Heavy-Duty Pressure Pumping Equipment

**DATA VAN** 



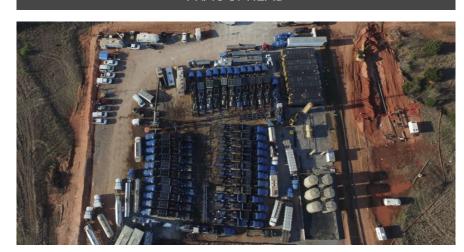
**FRAC PUMP** 



**BLENDER** 

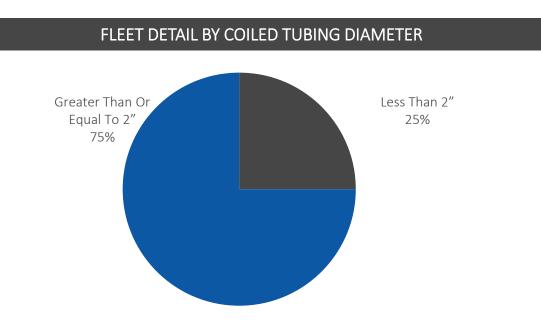


**FRAC SPREAD** 



# Pressure Control Services Overview

- QES' Pressure Control Services segment consists of 23 coiled tubing units, 36 rig-assisted snubbing units, 23 nitrogen pumping units, 22 fluid pumping units and well control services, providing essential support for drilling, completion and workover activities
  - Leading provider of rig-assisted snubbing with specialized, proprietary fleet
  - Special service capabilities include well control, hot tap units, gate valve drilling, freeze services and engineering support
  - Recently completed a coiled tubing job with 100+ plugs drilled
- Operations focused in the Mid-Continent including the SCOOP/STACK, Eagle Ford, Permian Basin, Marcellus/Utica, DJ/Powder River Basin, Haynesville and Fayetteville.
- 120,000 square foot facility in Oklahoma provides customized solutions for the pressure control equipment
  - In-house maintenance capabilities a competitive advantage as service intensity continues to increase



# Specialized Pressure Control Equipment

#### **COILED TUBING UNIT**



#### **RIG-ASSISTED SNUBBING UNIT**



NITROGEN PUMP UNIT



#### **HOT TAP**



# Wireline Services Overview

 58 Units - Full range of cased-hole wireline service to the Permian Basin, Eagle Ford, Mid-Continent including the SCOOP/STACK, Haynesville and the DJ/Powder River Basin

- QES Wireline services include cased hole logging, perforating and mechanical services, pipe recovery, injection profile logging and industrial logging (cavern, storage and injection wells)
  - Exclusive license to POINT® and SPACE® systems

Reputation as an expert in performing tight-shale reservoir completions

During 2016, QES' Wireline segment had a success rate of over 98%

# **Experienced Management and Operating Team**

- QES' management team has an average of 27 years energy experience and has overseen the development of the business through organic growth and several successful acquisitions
- Divisional managers are best-in-class operators and many have been affiliated with QES and predecessor companies before acquisition by QES
- QES' retention of its highly-skilled managers and employees through the industry downturn have resulted in strong operational performance and execution for customers

	<b>T</b>	Years of Relevant			
Name	Title	Experience		S elect B ackground	
Rogers Herndon	P resident & C E O	26	QUINTANA ENERGY SERVICES	Reliant Energy Bankof America Merrill Lynch	O PSEG
Chris Baker	C 0 0	21	QUINTANA ENERGY SERVICES	* KVÆRNER*  Kvaerner-Baker, LLC	Theta II Enterprises, Inc.
K eefer Lehner	CFO	10	QUINTANA ENERGY SERVICES	Quintana Capital Group, L.P.	SIMMONS & COMPANY —INTERNATIONAL— ENERGY SPECIALISTS OF PIPER JAFFRAS.
Max B outhillette	G eneral C ounsel	25	QUINTANA ENERGY SERVICES	Archer <b>B</b> J	Schlumberger
Landon Mann	P resident of Directional D rilling	24	QUINTANA ENERGY SERVICES	THE GIFTS A PARA DIREATING COMPANY	HIMPITER FITTING THAN
S teve S tanfield	P resident of P ressure P umping	36	QUINTANA ENERGY SERVICES	CONSOLIDATED OIL WELL SERVICES, LLC	American Fracmaster
John Horgan	P resident of P ressure C ontrol	35	QUINTANA ENERGY SERVICES	Archer HALLIBURTO	MRC Global
J ohn C as tetter	P resident of Wireline	37	QUINTANA ENERGY SERVICES	FMC Technologies Pure Energy Services	BAKER HUGHES

# Strategic Positioning

QUINTANA ENERGY SERVICES



# Strategic Positioning

7

# Strong Safety Track Record and Culture

Strong safety track record and culture

Demonstrated Consolidator and Ability to Achieve Synergies

Executed Archer NAM Acquisition, significantly increasing scale and operational efficiency while realizing ~\$20 million of cost synergies

4

#### Demonstrated Track Record of Organic Growth

QES is well-positioned to execute growth organically and selectively by pursuing acquisitions

Multi-Service Offering
Positioned for Unconventional
Growth

Complementary suite of products and services critical to the development of unconventional oil and natural gas resources in the United States

2

#### Diverse Geographic Base with In-Basin Scale

Diversified geographical base with in-basin scale and leading market share in key growth areas in the United States

Operating Leverage and Ready to Deploy Equipment

**OUINTANA ENERGY SERVICES** 

Operating leverage with high-quality equipment and historically strong margins and returns

# High-Quality and Diverse Customer Base

Multi-year relationships with 750+ customers in 2016 and 1,500+ customers in 2014, with no customer accounting for >10% of revenue

12

# Multi-Service Offering Positioned for Unconventional Growth

 Diversified service offering across the well lifecycle differentiates QES from peers and provides a unique approach to capitalize on the recovery

#### **Fundamental Industry Drivers**

- ✓ Horizontal and directional rig count
- ✓ Service intensity and longer lateral lengths
- ✓ Well count growth

- ✓ Multi-well pads increases number of rig days, resulting in more time on site
- ✓ Increasing frac stages per well

#### **Directional Drilling**

- Continue to redeploy equipment to benefit from increased utilization and longer laterals
- QES continues to enhance offerings and performance, gaining market share through downturn
- Rig days increased by 127% from Q2 of 2016 to Q1 of 2017

#### **Pressure Pumping**

- Redeployed second frac fleet in February 2017
- Third fleet ready to deploy with an estimated cost of approximately \$3 million

#### **Pressure Control**

- Significant operational leverage as pricing and utilization continues to improve
- Coil and Snubbing businesses complimentary to pressure pumping services

#### Wireline

- Complementary to QES' pressure pumping services
- Continue to cross-sell with pressure pumping services (upside with additional HHP deployment)
- Focused in the Permian
   Basin, Eagle Ford and Mid-Continent including the
   SCOOP/STACK

Each of QES' four business segments continue to experience utilization and pricing increases

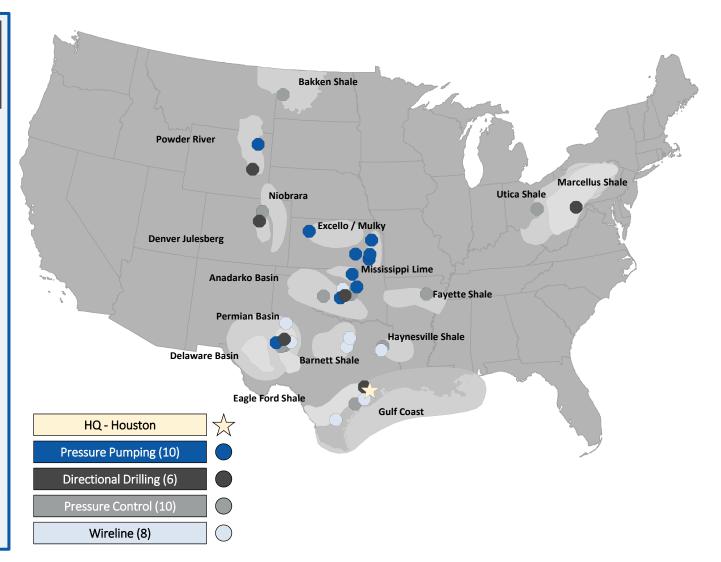
# Diverse Geographic Base with In-Basin Scale

(As of February 2017)

QES has a strong presence with multiple operating locations in every major basin

# 36 Locations Across the U.S.

- **1,000**+ employees
- 236,500 total HHP
- 110+ MWD kits
- 58 wireline units
- 23 coiled tubing units
- 36 rig-assisted snubbing units
- 23 nitrogen pumping units
- 22 fluid pumping units



# High-Quality and Diverse Customer Base

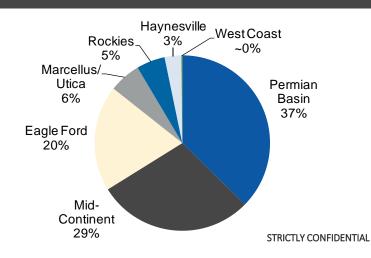
(Dollar amounts in millions)

- QES has strong, long-standing customer relationships across all four divisions
  - Across our four business segments, the average length of relationship with the ten largest customers by value for the year ended
     December 31, 2016 was eight years.
- QES served more than 1,500 customers in 2014 and more than 750 customers in 2016, with the largest customer accounting for less than 10% of revenue for the year ended December 31, 2016

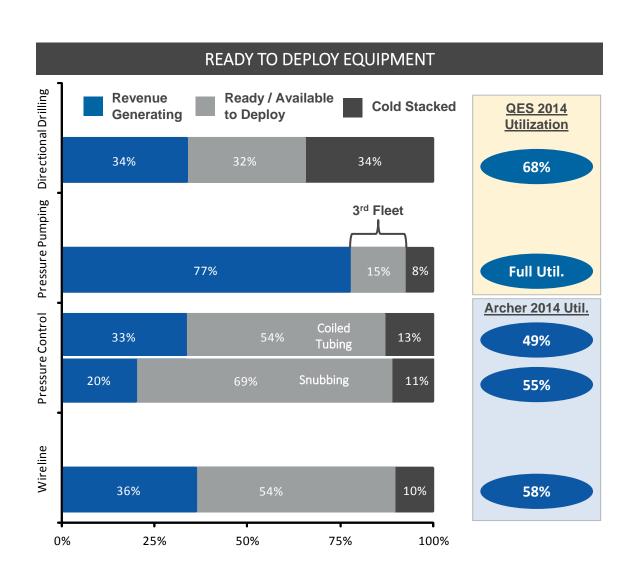


Customer	FY16 Revenue	Percent	Tenure (Years)
Pioneer	\$18.8	8.9%	9
EOG	17.1	8.1%	11
Newfield	6.7	3.2%	11
Company D	6.2	3.0%	4
Company E	6.1	2.9%	10
Company F	5.6	2.7%	11
Company G	5.6	2.7%	5
Company H	4.1	2.0%	4
Company I	4.1	2.0%	6
C ompany J	4.1	2.0%	4
Top 10 Total / Average	\$78.6	37.3%	8
O thers	131.8	62.7%	
Total	\$210.4	100.0%	

#### **FY16 REVENUE BY REGION**



# Operating Leverage and Ready to Deploy Equipment



# Strategic Positioning

7

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# Markets, finance & strategy John Lechner & Dag Skindlo

10 May 2017

Archer



# Platform drilling, engineering & wireline

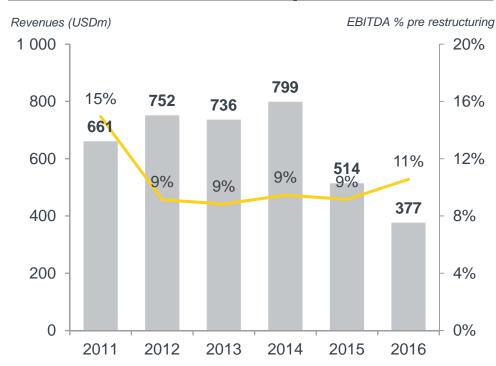


### **Current status**

- Positive signals since late 2016 with more platforms activated – trend continuing through 2017
- Spending remains low among operators, but activity is expected to increase moderately during the year
- Profitability slightly above historic averages

## Key drivers going forward

- Lowest cost production drilling for platforms with drilling facilities
- IOR projects and well intervention activity





## Oiltools & technology

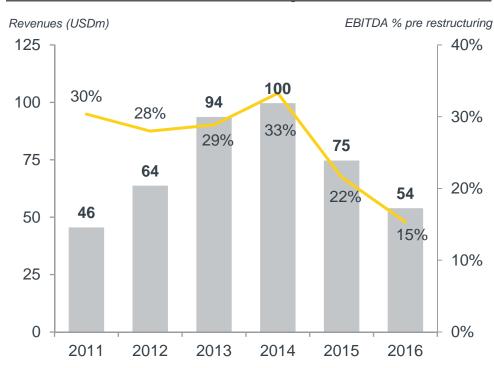


### **Current status**

- Volume and prices impacted by low global offshore drilling activity
- Oiltools with new DMI (Downhole Mechanical Isolation) framework contract for Statoil announced in Q1 – growing market share
- Starting to see uptick for new tools and applications

## **Key drivers going forward**

- Global drilling activity
- Global P&A activity
- Broader product offering





## **Drilling assets**

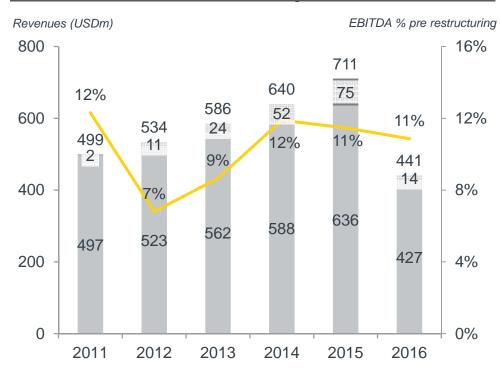


### **Current status**

- New four year contract with Pan American Energy
- Several positive operator comments and increased tender activity in Vaca Muerta
- Bolivia activity to reduce further but many tenders ongoing with start-up late 2017 and 2018
- Activity expected to drop about 10% from Q1 to Q2, but rebound in second half of year

## Key drivers going forward

- Land drilling market in Bolivia and Argentina
   particularly the Vaca Muerta
   unconventional shale development
- P&A market in the North Sea for Modular rigs





### **US onshore Frac Valves**

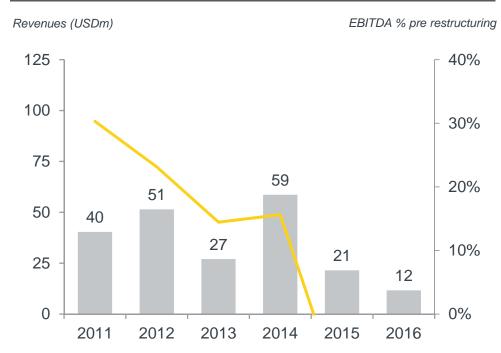


### **Current status**

- Meaningful increase in activity driven by increased U.S. rig count, completion of DUCs, and per well frac intensity
- Increased activity gained momentum in late 2016, and Q1 2017 was up 46% over Q4 2016. Valve sales up by 94% over the same period
- Q1 revenue of USD 6 million and expecting 15-20% increase for Q2

## Key drivers going forward

 US onshore rig count, completion of DUCs and frac intensity per well



# Greater earnings capacity in existing organisation and asset base compared to historical highs



## **EBITDA** margin:

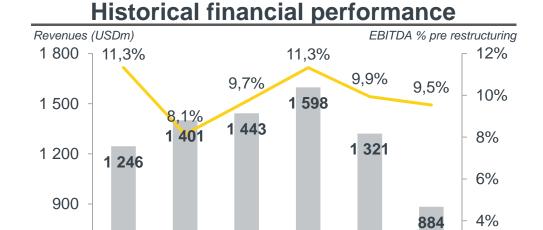
- Historic EBITDA margin 2011 through 2016 at 10%
- Management target >11% through next cycle

## Capex:

- Capex, excluding growth capex in drilling assets, at 2% of revenue last 3 years
- Capex to comprise around 3-4% of revenue including moderate growth capex in technology and minor upgrades to existing rigs in line with contract requirements

## De-leverage balance sheet:

- Break-even cash flow at annual EBITDA of USD 55 million
- Selective non-core divestments at fair price



## 2017 activity:

2011

2012

600

300

Q2 in line with Q1 and increased activity in H2

2013

2014

2015

 Significantly improved activity for QES (not consolidated in Archer revenue and EBITDA)

2%

0%

2016

# Robust financing with amortisation holiday to 2020



# Facilities and structure

- Main facility of USD 655 million
  - USD 385 million term loan
  - USD 270 million revolving credit facility
  - Maturity: 30 September 2020
- Term sheet in place on equivalent terms for the EUR 24 million Topaz facility
- USD 45 million subordinated convertible debt with Seadrill
  - Maturity: 31 December 2021
  - Interest: 5.5% PIK
  - Conversion: 12 months ahead of maturity at USD 2.083/share

# Amortization profile

- Amortisation replaced by semi-annual cash sweep above the defined liquidity buffer
- Quarterly instalments of USD 10 million on the main facility and USD 5 million on the Topaz facility from 30 March 2020
- Between 75% and 90% mandatory prepayment upon asset disposals

### Covenants

- Free liquidity of minimum USD 30 million
- 12 months rolling adjusted group EBITDA of minimum USD 45 million in 2017, USD
   55 million in 2018, USD 60 million in 2019 and USD 85 million in 2020
- Capex restrictions and no dividends

## Liquidity

- USD 130 million liquidity available
- Positive net cash flow before amortisation above EBITDA of USD 55 million

Maturity in September 2020

Amortisation adapted to underlying cash flow

Relaxed and simplified covenant structure

Liquidity available to sustain a prolonged downturn

# Create shareholder value through operational excellence and company portfolio optimisation



## To portfolio focus from end-to-end service provider:

1

- Each of the businesses managed independently
- Flexibility in maximising values of each business
- Capital allocation to grow asset-light service and technology segments





### Cost effective operations:

- Disciplined operational model by business unit
- Maintained margins through efficiency, cost reductions and rationalisation
- Hands on and slim corporate structure



## Cash generation to de-leverage:

- 3
- Break-even cash flow at annual EBITDA of USD 55 million; cash sweep based amortisation
- Selective non-core business divestitures to reduce NIBD over time
- Capital discipline with focus on deployment of existing assets

# Archer is positioned in attractive segments with positive outlook in overall rebounding market



<b>Business units</b>		Key region	Sentiment*
Platform drilling, engineering &	Platform drilling	North Sea	
	Wireline	North Sea	
wireline	Engineering	North Sea	
Oiltools & Technology	Oiltools	Global offshore	
	C6 Technologies (50%)	Global offshore	
US onshore	QES (36%)	US onshore	
	AWC (frac valves)	US onshore	
Drilling assets	Land Drilling North	Latin America onshore	
	Land Drilling South	Southern Argentina	
	Modular rigs	Global offshore	

\* Medium term growth outlook